

Hold
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PRESIDENT OF THE NAVAL WAR COLLEGE
Newport, Rhode Island
02840

Wed 14 December
1977

Dear Jim,

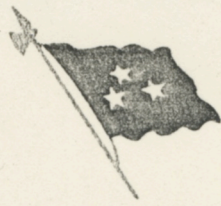
The purpose of this note is to invite your attention to a couple of War College issues I know to be of concern to you. I'll just hit the high points herein; I'm prepared to give you or your staff more details, in more formal form, on request.

The first issue is the expanding and improving course in Naval Operations (Tactics) - specifically the faculty therefore. It has become commonplace over the years for us to replenish our military faculty from within the senior class - and Chuck Hathaway has made the reasonable suggestion that we limit our nominations to that source again this year. Tom Weschler is not continue the previous practices of lining up tactics instructors, counting off, and letting ASW instruction fall to Army colonels, etc. Knowing that the sine qua non of a first class operations course is a credible, experienced, recognized tactical operator up front, he's looking for leading warfare specialists - and guess what: we have none outside the 1110 community. I know our class input cut-bottomed out at about the 40 percentile - is now free of dross (thank God). We also know it's devoid of nuclear submariners. What I did not know until I looked

into this case that it's almost devoid of first team aviators/WFO's. Of the 25 of them in the senior class, only 4 have commanded carrier-based jet outfits. (The most prevalent backgrounds are low-screeners who got training command assignments - plus FUDS, VC's, Helos, you name it). We need a carrier-based ASW professor, and have a choice between two S-2F jocks who have never been near the S-3 - and are thus at least a generation behind. We do have 3 fighter pilots (representing 2% of our dominantly non-mary senior class); one has been told he's going to get the F-4 RAG in Oceana, and neither of the other two are proper representatives of the fighter world in Newport. We are also losing our carrier jet attack professor - and the selection base for his replacement is zero - NO A-4/A-7/A-6 drivers in the senior course at the war college. From a detailing viewpoint, it appears to me that the first team gets their choice of shore duty billets - and that the TAG-Aloues get drafted to Newport. I am thus asking - in the short run - for three qualified senior aviators.

In the long run, the "new look" that I think we both seek here, deserves a more stable input ^{of} seniority members who are recognized, top, practical, operators. Back in 1969 Admiral Colbert recognized this need by setting up - with CNP support - the military chairs program. This gave the three-stars on the E-Ring a "man in Newport," who looked out for their interests. The system stagnated from lack of attention after Admiral Colbert departed. The chairs, all named after famous naval leaders, were filled by nominees of O5 (Strike Warfare), O4 (Electronic Warfare), O3 (Surface Strike Warfare), O4 (Logistics), O2 (Submarine Warfare), etc. etc. The current CO of Eisenhower once held the O5 chair. We have nobody like that here now. Let's crank this up. I'll flood you with

Account and details on request.



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As a separate matter - for whatever use you can make of it, our study of Naval War College statistics of student performance and grades yields NO evidence that those with science/engineering educational backgrounds, undergraduate or graduate, score any lower in our course of instruction than those with liberal arts/humanities educational backgrounds, undergraduate or graduate. E.g. in a typical class, overall grades for the course of all Navy students averaged 3.56; those with technical degrees averaged 3.57; the remainder 3.55 -- too close to be significant. Closer examination of both the star men and the buckets provided no conflicting information; the educational major does NOT affect the way an officer performs in our course. Best regards,

Jim Stedlake