

CURRENT STRATEGY FORUM



**U.S. NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND**

6-8 APRIL 1981



CURRENT STRATEGY FORUM 1981

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**THE SECRETARY OF THE NAVY
WASHINGTON**

MESSAGE FROM THE SECRETARY OF THE NAVY

It is my pleasure to extend to you an invitation to participate in the 1981 Current Strategy Forum. This annual conference has become a highlight of the Naval War College academic year, bringing together students of resident courses and distinguished civilian and military guests for an exchange of views on issues of national strategic importance.

The theme for consideration at this year's Forum will be "Southwest Asia," a topic fresh in our minds and persistent in our thoughts about the future. Prominent guest speakers, carefully selected for their expertise, will address national and international implications of our continuing focus on this region in the formulation of our global strategy.

Your thoughts and ideas are indispensable to the success of the Forum, and I sincerely hope that the program will provide a catalyst for a free and open exchange of many points of view to the benefit of all participants.

I look forward to the challenge of addressing the Forum and will be honored to welcome you to Newport.

A handwritten signature in dark ink, appearing to read "John F. Lehman, Jr." with a stylized flourish at the end.

JOHN F. LEHMAN, JR.
Secretary of the Navy



**NAVAL WAR COLLEGE
NEWPORT, R.I.**

MESSAGE FROM THE PRESIDENT

It will be my pleasure and honor to welcome you to the 1981 Current Strategy Forum (CSF-81). We have invited and hope to gather leaders from the worlds of business, education, law, media, science and government. Our discussions will focus on Southwest Asia, including the ocean approaches to the strategic Middle East.

Since our mid-career officer and civilian students last gathered with the Secretary of the Navy guests at CSF-1980, headlines have increasingly catalogued new concerns in the Middle East, adding to existing instabilities in the region. The deteriorating situation and our continuing dependence on Middle East oil pose extraordinarily complex questions in the process of developing national security policy. What should be the major thrust of our strategy in this region? Is a strong naval force projection not only the hallmark of the present, but the wave of our future? Of the Soviets? Of our allies?

While definitive solutions to these questions may remain uncertain, the educational process of seeking the answers will benefit our guests, students and faculty alike as it has in the past. My sincere wish is that you will find our program stimulating and I look forward to welcoming you aboard.

Edward F. Welch, Jr.
EDWARD F. WELCH, JR.
Rear Admiral, U.S. Navy

1981 CURRENT STRATEGY FORUM

6-8 APRIL 1981

THEME: "SOUTHWEST ASIA"

BACKGROUND

The Current Strategy Forum had its origin from Round Table Discussions first held in May 1949 for the purpose of bringing together a small number of prominent civilian and military guests with officers of the Naval War College to discuss future strategy of the United States. In 1951 under Vice Admiral Richard L. Conolly, then President of the Naval War College, the program was expanded to include a broader base of civilian guests, and gained Secretary of the Navy sponsorship under a more appropriate title of Global Strategy Discussions. Redesignated around a free and open exchange of views on major national and international issues presented by distinguished speakers, the event has established itself as an important highlight of each academic year. Another significant change in program format was made in 1973 by selection of a specific theme for each event thus narrowing the focus from broad policy discussions to a forum pointed toward examination of a current issue of strategic national importance. The Current Strategy Forum thus evolved from a concept which, despite shifts in title and scope, has retained its original overall purpose and objectives to provide a forum for the open exchange of educated civil-military viewpoints on important national issues.

PLANNING AND PARTICIPATION

Initial planning and organization for the spring Current Strategy Forum begins each fall with the collection of nominations for attendance by the College's Special Events Office. Nominations are typically received from past CSF attendees, students, faculty and staff, Secretary of the Navy's Office of Legislative Affairs, Chief of Naval Information, Director of Naval Administration, the Naval War College Foundation, the Navy League and numerous friends of the Naval War College. Contrary to some beliefs, prior military service or government affiliation are not prerequisites for selection of a nominee for invitation, rather the potential contribution a nominee might make or gain from attendance is considered foremost. Prospective attendee lists are screened to insure that invitations are extended to an appropriate regional and occupational mix of civilians prominent in their fields, together with Navy flag officers and flag/general officers from other services. A theme is selected and a program developed for CNO/SECNAV approval. Preparations continue upon approval of the program with guest speaker invitations, production of printed materials and, of course, mailing of invitations to selected nominees.

CURRENT STRATEGY FORUM

THEME

Fundamentally, neither the United States nor its Navy has sought an expanded military presence in the Middle East-Indian Ocean area. Longstanding economic interests have been overshadowed by the turn of events in Iran and Afghanistan superimposed on an already uneasy environment of complex international distrust, political change, social evolution and economic uncertainty. Our interests are easier to define than the strategies to protect those interests. Designing any military component of such strategies is even more difficult, but in a theater 10,000 miles from the continental United States, it is clear that new requirements for continuing Indian Ocean deployments pose special and largely unique considerations for the Navy in each aspect of its operational capabilities. The Naval War College's 1981 Current Strategy Forum will (1) explore the issues for a Navy future that includes major commitments in the Indian Ocean, and (2) examine new concepts for meeting those commitments in terms of effective strategies, appropriate missions, naval force mixes and personnel demands.

PROGRAM

To assist in the appraisal of this year's theme, the CSF-81 program will include a series of addresses by distinguished speakers carefully selected for their expertise in specific areas. Alternating with the speakers will be informal seminars of 20-30 students, and guests with a faculty moderator assigned to each seminar. This lecture/seminar method is similar to that employed by all academic departments at the Naval War College. We have experienced that the seminars add interesting dimensions to an examination of the CSF theme and that they have enjoyed wide popularity with our guests.

TENTATIVE SCHEDULE

(A final detailed schedule will be provided to each guest on arrival.)

SUNDAY, 5 APRIL 1981

----- Early arrivals. Guests check in at local hotels. Evening open.

MONDAY, 6 APRIL 1981

0800-1315 Morning Earlybird Program (Optional).
 ----- Guest registration in Spruance Lobby—(Registration continues throughout the day for later arrivals.).
 0850 Welcome by the President, Naval War College,
 Rear Admiral Edward F. Welch, Jr., USN
 (Spruance Auditorium).
 0900 Naval War College Command Brief—to provide guests, especially
 first timers, with a view of our environment, history and functions.
 0930 Update briefing on the Soviet Navy (Spruance Auditorium).
 1000 Break—Refreshments in Spruance Lobby.
 1020 "What's A War Game?" Demonstration (Sims Hall).
 1115 No Host Luncheon Buffet at the Officers' Club.
 * 1315 Remarks by the Secretary of the Navy,
 The Honorable John F. Lehman, Jr. (Spruance Auditorium).
 * 1345 Address: "Southwest Asia: The International Security Setting of
 the 1980s." (Two speakers, Spruance Auditorium).
 1445 Break—Refreshments in Spruance Lobby.
 1505 Panel Discussion. Secretary of the Navy, Guest Speakers and
 Moderator. Questions from the audience. (Q&A).
 (Spruance Auditorium).
 1545 Break
 1600 Seminar Groups convene in assigned rooms.
 1715 Conclude seminars. Adjourn for the day.
 1830 Secretary of the Navy Reception at the Officers' Club.

TUESDAY, 7 APRIL 1981

0745 Continental Breakfast (coffee and sweet rolls) available in Spruance
 Lobby.
 * 0900 Address: "US and NATO Political-Military Perspectives on Pro-
 tection of the Persian Gulf: Military Alliances, Separate or Related."
 (Two speakers, Spruance Auditorium, Q&A).
 1030 Break. Refreshments in Spruance Lobby.
 1045 Commence seminar discussions.
 1200 Break for luncheons. Odd numbered seminars lunch at the Officers'
 Club; even numbered seminars at local restaurants.
 * 1400 Address: "Military Strategies for Southwest Asia." (Two speakers,
 Spruance Auditorium, Q&A).
 1545 Break.
 1600 Commence seminar discussions.
 1715 Conclude seminars. Adjourn for day.
 1830 Naval War College Foundation Reception at the Officers' Club.

TENTATIVE SCHEDULE

WEDNESDAY, 8 APRIL 1981

0745 Continental Breakfast available in Spruance Lobby.
 * 0900 Address: Selected member of the Naval War College Faculty to
 present summary of prior agenda.
 (Spruance Auditorium, Q&A)
 1000 Break. Refreshments in Spruance Lobby.
 1015 Commence final seminar discussions.
 1130 Break for luncheons. Even numbered seminars lunch at the
 Officers' Club; odd numbered seminars at local restaurants.
 * 1330 Remarks by the Chief of Naval Operations,
 Admiral Thomas B. Hayward, USN (Spruance Auditorium).
 1415 Farewell by President, Naval War College
 ----- Adjourn CSF-81. Guests depart.

GENERAL INFORMATION

PERSONAL INVITATION

The invitation sent to you with this brochure is a personal one and is not transferable.

COMMUNICATIONS

Naval War College telephone numbers are:

Prior to 9 a.m. 4 April 1981
CSF Information, (401) 841-2271/4527

After 9 a.m. 4 April 1981
CSF Duty Officer, (401) 841-3550/3650

A limited number of telephones will be available in, or adjacent to, Spruance Auditorium lobby for guest's convenience in making outgoing business calls during the Forum.

GUEST EXPENSES

Guests are expected to pay for their own travel, meals and accommodations, as the Navy is not permitted to assume these expenses. Local transportation will be provided, however, on a limited basis.

REGISTRATION FEE

A registration fee of \$10.00 is requested from each guest to defray costs of a seminar luncheon, coffee and other amenities. It is suggested that the registration fee be forwarded with your acceptance to help us avoid administrative congestion when you arrive at the Naval War College. Fees will be refunded in event of your cancellation. Please make checks payable to Current Strategy Forum or, CSF-81.

ARRIVAL ARRANGEMENTS

The postage-paid CSF Administrative Data Card enclosed along with this information booklet contains two sections to be returned: Section A, biographical data and Section B, travel/accommodations information. Please complete and mail as early as possible. Prompt return will enable the administrative staff to make necessary and timely arrangements for your visit. About 10 days prior to your arrival a member of the CSF Administrative Staff will contact you or your secretary to confirm your arrival schedule.

GUEST ACCOMMODATIONS

The Naval War College has reserved blocks of rooms at local hotels for CSF guests. We expect to be able to hold these rooms until 21 March. As indicated in the Administrative Data Card, guests may request the Naval War College to

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make a reservation in their name or, guests may make their own arrangements. In either case, reservations should be requested and confirmed as early as possible. Depending on individual hotel policy, you can expect correspondence from the hotel to confirm your reservation by deposit or credit card guarantee. It remains the guest's responsibility to confirm room reservations made on his behalf by the Naval War College.

TRAVEL TO NEWPORT

Commercial Air: Eastern, United, USAir, TWA, Pilgrim and Air New England provide regularly scheduled air service into T.F. Green Airport, Providence. This is the closest large airport to Newport and we urge you to plan flight itineraries for arrival/departure there if possible.

Air Commuter service between Providence and Newport State Airport is available at reasonable rates. Flights are hourly and reservations can be made through Executive Jet Airlines (EJA) in Providence (401-739-2500) or Newport (401-846-5200).

To assist you with return air travel, a reservations clerk from the Scheduled Air Line Ticket Office (SATO) will be present in Spruance Lobby during the Forum.

Private Air: Private aircraft may land at the Newport State Airport which is only a short distance from the Naval War College. This facility has two runways, 3000 and 2600 feet respectively. Limited fuel service is available through Executive Jet Airlines fixed base operator daily until 7 p.m. State personnel are on duty at the airport 24 hours a day.

Private aircraft also may land at Quonset State Airport across Narragansett Bay from Newport. This facility has two runways, 8000 feet and 3000 feet and can provide complete fuel service. Personnel are on duty at the airport 24 hours a day, however, the control tower is open only between 7 a.m. and 11 p.m. Only the 8000 ft. runway is open at night and to ensure lighting, the airport should be advised of your arrival time by calling (401-294-4504).

Automobiles: Guests traveling to Newport by automobile from points west may proceed via Route 138 over the Jamestown and Newport Bridges or through Providence on I-195 connecting with Rtes. 24/114 into Newport. From the Massachusetts Turnpike, Rte. 146 South to Providence will connect with I-195 and Rtes. 24/114 into Newport. Parking areas will be reserved adjacent to the Naval War College for all guests arriving by automobile. Please let us know if you intend to drive or rent a car so we may send you a vehicle pass.

Railroad: AMTRAK provides passenger service to Providence from New York, Boston, Washington and Philadelphia and connecting service from all other major cities.

Bus: Greyhound service is available from New York to Newport. Bonanza Bus Line service is available between Boston's Logan Airport and Providence. Direct bus service is also available from downtown Boston into Newport. The Rhode

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Island Public Transit Authority (RIPTA) provides hourly bus service between Providence and Newport.

SOCIAL ACTIVITIES

CSF will be a concentrated three days of addresses by distinguished speakers, group seminars and social activities, including a reception at the Officers' Club hosted by the Secretary of the Navy. Along with these scheduled events, individual committees traditionally plan for daily luncheons and an evening social get-together. Spouses of guest participants will be included in the evening social events and are welcome to attend addresses in Spruance Auditorium. Space limitations, unfortunately, make it impossible for them to take part in group seminars.

DRESS

Civilian business dress is considered appropriate attire for the Forum for both military and civilian participants. For the Secretary of the Navy's reception, active duty military personnel are expected to wear the service dress blue uniform or its equivalent for other services. Name tags will be provided for all guests.

ESCORTS

A limited number of officers will be available to assist guest participants in getting to Newport upon their arrival in the area. If you are unfamiliar with the Newport area and feel that an escort would be helpful, please so indicate on the Administrative Data Card, Section B.

WEATHER

Weather on Aquidneck Island during April can be chilly, wet and changeable. We suggest packing at least one warm outfit and a raincoat.

CSF ADMINISTRATIVE STAFF

Director	Captain T.J. McEnaney, Jr., USN
Program Chairman	Professor F.J. West, Jr.
Support Coordinator	Commander C.F. Ake, USN
Public Affairs/Media	Commander C.M. Cummins, USN
Social Coordinator	Lieutenant N.A. Lambert, USN
Accommodations	Mrs. P.A. Sweeney
Senior Escort Officer	Commander R.M. Morse, USN
Publications	Mr. R.P. Levesque
	Mr. A. Sarro
	Mrs. E.C. Silvia

U.S. NAVAL WAR COLLEGE



On October 6, 1884, the Secretary of the Navy, William E. Chandler, issued General Order No. 325 establishing "a College for an advanced course of professional study for naval officers, to be known as the Naval War College." Founded in Newport, Rhode Island, the Naval War College is the oldest war college in the nation. Commodore Stephen B. Luce was the first president of the College, and his faculty included a naval professor and an army officer. Today this joint faculty has grown to include officers of all the armed services as well as representatives of appropriate fields in the social and physical sciences. The second president of the War College, a former member of the faculty, was the great naval historian, Captain Alfred Thayer Mahan. His lectures and writings on sea power contributed much to the development of the curriculum and brought prestige to the College.

Functioning continuously since 1884, except for brief periods during the Spanish-American War and World War I, the War College numbers among its graduates such distinguished naval officers as Admirals Sims, Spruance, King, Nimitz, and Halsey, as well as many international naval officers who have held or are presently holding prominent positions in their respective countries.

The mission of the Naval War College is to enhance the professional capabilities of its students to make sound decisions in the highest command and management positions and to conduct research leading to the development of advanced strategic and tactical concepts for the future employment of naval forces.

From its initial, single course of instruction, the Naval War College has evolved into four resident colleges, with approximately 350-400 students selected each year to attend these colleges on the basis of seniority, professional background and nationality. The student body consists of U.S. military officers from all branches of the armed forces, career civilians from a variety of government agencies and international naval officers. The College of Naval Warfare (CNW) is the senior U.S. school, while its counterpart, the Naval Command College (NCC) is the senior international officers' school. The College of Naval Command and Staff (CNC&S) is for middle-grade U.S. officers and career civilians, and the Naval Staff College (NSC) includes mid-career international officers enrolled in a five-month program.

The curriculum is divided into trimesters: Strategy and Policy, the study of fundamental military strategy with emphasis on maritime applications, foreign policy and their interrelationships; Management (Defense Economics and Decision Making), the study of allocation of limited national resources to defense programs consistent with national goals; and Naval Operations, an appreciation and study of naval force employment in execution of naval missions.

The balance between Strategy, Management and Naval Operations varies among the resident courses taught at the Naval War College. The senior courses

U.S. NAVAL WAR COLLEGE

emphasize Strategy, the College of Naval Command & Staff emphasizes Naval Operations, the international Naval Staff College emphasizes the military planning and decision making process. All four share a common base in Management.

In addition to the four resident schools, the Naval War College extends its academic program off-campus through the Center for Continuing Education; provides unique opportunity for selected individuals to pursue advanced strategic and tactical concepts through the Center for Advanced Research; and offers a sophisticated electronic gaming system at the Center for War Gaming utilized in support of the curriculum as well as operational units of the Atlantic Fleet and NATO.



COAT OF ARMS

The trident rising from the waves symbolizes mastery of maritime activities. The three tines of the trident allude to the requirement for the fundamental knowledge of strategy, tactics and logistics necessary to an increased understanding of naval warfare. The helmsman's wheel alludes to the objectives of the Naval War College and the laurel wreath which encircles the wheel symbolizes accomplishment of the mission.

CAMPUS DIRECTORY

The Naval War College's campus includes eight buildings on Coasters Harbor Island in Narragansett Bay, the oldest of which is over 160 years in age.

Founders Hall was built in 1819 by the City of Newport as an alms house. It was donated to the Navy in 1881. The first Naval War College classes were held in it from 1884 to 1892, when the College relocated to the newly-built Luce Hall.

Luce Hall was joined in 1903 by Mahan Hall. In the 1930s, Mahan Hall was enlarged and Pringle Hall was added. The three buildings are connected.

Sims Hall, a barracks built in 1904, was renovated and added to the College in 1946.

Most recent of the College's buildings are Spruance Hall, Conolly Hall and Hewitt Hall, completed in 1972, 1974 and 1976, respectively.

Currently, the buildings contain the following:

Founders Hall- Naval War College Museum

Luce Hall - Naval Command College, Center for Continuing Education, Naval War College Foundation, Inc.

Mahan Hall - Conference Center, Naval Historical Collection

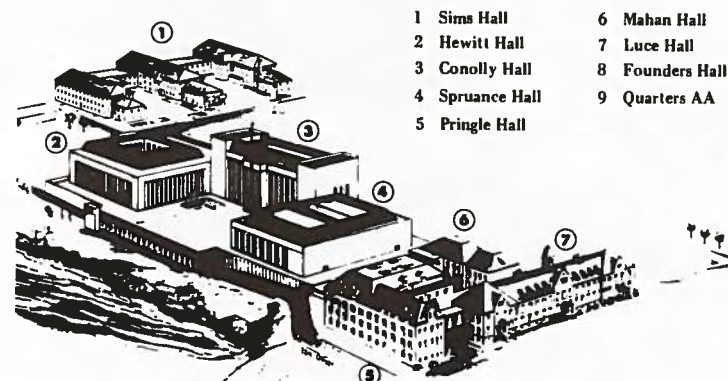
Pringle Hall - Center for Advanced Research, Naval Staff College, auditorium, lecture room, graphic arts studio and photographic laboratory

Sims Hall - Center for War Gaming

Spruance Hall- Auditorium, office spaces audio-visual workshops, seminar rooms, underground parking

Conolly Hall - President's office, administrative staff offices, faculty offices, seminar rooms, printing and word processing shops, underground parking

Hewitt Hall - Library, bookstore, student study areas, seminar rooms, student lounge, underground parking



APPROACHES TO NEWPORT

