

SCHEDULE OF EVENTS Tuesday, 12 June 2001 6:30-7:50 Forum packets available for pick-up in DeWeldon Passageway. Continental Breakfast in Spruance Lobby 8:00 Administrative Remarks 8:15 OPENING ADDRESS BY THE HONORABLE **GORDON R. ENGLAND** THE SECRETARY OF THE NAVY 8:45 ADDRESS BY ADM WILLIAM A. OWENS, USN (RET.) "Transforming America's Military Forces and Strategy for the 21st Century" 9:45 BREAK 10:00 PANEL #1: ALTERNATIVE APPROACHES TO U.S. DEFENSE STRATEGY MODERATOR: PROF THOMAS M. NICHOLS Strategy & Policy Faculty PANELISTS: PROF STEPHEN M. WALT HARVARD UNIVERSITY "U.S. Predominance: Its Prospects and Pitfalls" MR. DOUGLAS BANDOW CATO INSTITUTE "Enhancing America's Strategic Advantage in the New Era" **PROF JOHN D. STEINBRUNER** UNIVERSITY OF MARYLAND "Cooperative Paths to International Security in the New Century" 11:45-1:30 LUNCHEON: Officers' Club 1:45 ADDRESS BY ADM VERNON CLARK, USN CHIEF OF NAVAL OPERATIONS 2:45 BREAK 3:00 PANEL #2: IS THERE A MISMATCH BETWEEN **STRATEGY & RESOURCES?** MODERATOR: PROF GEOFFREY WAWRO **CNWS Research Analyst** PANELISTS: **DR. DANIEL GOURÉ** LEXINGTON INSTITUTE "The Coming Defense Train Wreck: Is It Real and What Do We Do About It?" **DR. LAWRENCE J. KORB COUNCIL ON FOREIGN RELATIONS** "Are U.S. Forces Unprepared and Underfunded?"

PROF ANDREW J. BACEVICH BOSTON UNIVERSITY

			"Rebuilding America's Military Forces"				
	5:00		Conclude for the day				
	7:00		Secretary of the Navy's Reception (Officer's Club)				
	Wednesday, 13 June 2001						
	6:30-7:45 Coffee and pastries available in Spruance Lobby						
	7:45 Admir	nistrat	ve Remarks				
	8:00 PAN	EL #3	: WHAT CAN DEFENSE TRANSFORMATION				
			ACHIEVE AND WHAT WILL IT COST?				
	MODERATOR: PANELISTS:		PROF ANDREW L. ROSS				
			CNWS Strategic Research Department				
			PROF MICHÈLE A. FLOURNOY CSIS				
			"Realizing the Potential of Defense Transformation Strategies"				
			DR. CINDY WILLIAMS MIT				
			"Costing A New Defense Strategy"				
			MR. DAVID E. MOSHER RAND				
			"Costing National Missile Defense"				
	10:00	BRE	AK				
	10:15	ADD	ADDRESS BY PROF SAMUEL HUNTINGTON				
	"Con Secu		temporary Global Politics and American National rrity"				
11:30-1:00		LUN	LUNCHEON: Officers' Club				
1:15 SEM		SEN	IINARS				
	2:45 BRE		AK				
	3:00	PANEL #4: THE LOOMING CHALLENGES AND CHOICES					
	MODERATOR:		PROF KENNETH H. WATMAN				
			Director, War Garning Department				
			DR. EDWARD L. WARNER III RAND				
			FORMER ASSISTANT SECRETARY FOR STRATEGY & THREAT REDUCTION				
			"Challenges Associated with Defense Transformation"				
			DR. MICHAEL E. O'HANLON BROOKINGS INSTITUTION				
			"The Road Ahead on Ballistic Missile Defense"				
			DR. JANNE E. NOLAN CENTURY FOUNDATION				
			"Rethinking U.S. Nuclear Strategy"				
	5:15		FORMAL CONCLUSION				

TRANSPORTATION SCHEDULE

Tuesday, 12 June 2001

Buse	s depart hotels for NWC a	s follows:					
AM	Courtyard by Marriott Regency	Hotel Viking 6:15, 7:15		Hyatt			
	6:35, 7:30			6:35, 7:35			
AM	Howard Johnson's 6:15, 7:10	Mainstay Inn/Best Western 6:35, 7:30					
AM	Holiday Inn ExpressCBQ/Susse Chalet6:20, 7:157:00, 7:30						
AM	Newport Harbor Hotel &	Marina	arina Inn at Newport Beach				
	6:30, 7:10		6:20, 7:00				
Shutt	tle service between NWC 8 from 11:30 to 1:30.	& O'Club f	or partic	ipant luncheon			
Buse	s depart NWC for hotels in of afternoon ses		y followi	ng completion			
Buse	s depart hotels for Secreta	ry of the I	Navy's F	leception.			
PM	Courtyard by Marriott Regency	Hotel V	liking	<u>Hyatt</u>			
	6:40	6:20		6:40			
PM	Howard Johnson's 6:25						
PM	Holiday Inn Express 6:20						
PM	Newport Harbor Hotel & Marina Inn at Newport Beach						
	6:25	6:15					
Shutt	le vans will be available fro the Officers, Clui						
Wed	nesday, 13 June 2001						
Buse	s depart for NWC as follow	/s:					
AM Rege	Courtyard by Marriott	Hotel \	/iking	Hyatt			
АМ	6:35, 7:30 Howard Johnson's 6:15, 7:10	6:15, 7:15 6:35, 7:35 <u>Mainstay Inn/Best Western</u> 6:35, 7:30					
AM	Holiday Inn Express 6:20, 7:15	Susse Ch 2:30	nalet				
AM	<u>Newport Harbor Hotel</u> <u>Beach</u>	& Marina	Inn	at Newport			
	6:30, 7:10		6:2	0, 7:00			
Shutt	le service between NWC &	O'Club f	or partic	ipant luncheon			

Shuttle service between NWC & O'Club for participant luncheon as follows: 11:30 - 1:00 PM

Buses depart NWC for hotels immediately following completion of afternoon seminar sessions.