



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841

7 August 1986

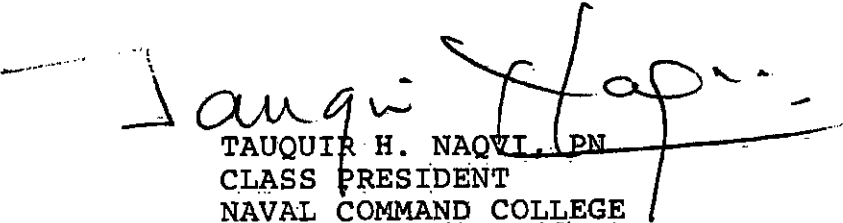
MEMORANDUM FOR NCC STUDENTS AND STAFF

From: Captain Tauquir H. Naqvi, PN, Class President

Subj: CLASS ORGANIZATION

1. The officers listed opposite each position volunteered for the job in the class meeting held on 7 August 1986.

Vice-President	CAPT Dave Kirkpatrick, USA
Secretary	CAPT Rajan, India
Treasurer	CAPT Chris Oxenbould, Australia
Academic Committee Rep.	CDR James Dickson, Canada
Library Committee Rep.	CAPT Gabriel Portal, Spain
Social Chairman	CAPT Yosi Levy, Israel
Wine Steward	CDR Dan Conley, United Kingdom
Athletic Coordinator	CDR Ezzat Zeitoun, Egypt
Gaieties Coordinator	CAPT Dele Osunmakinde, Nigeria
Class Photographers	LCOL Willi Kwek, Singapore
	CAPT Jose Garcia, Peru
	CAPT Toru Ishikawa, Japan


TAUQUIR H. NAQVI, PN
CLASS PRESIDENT
NAVAL COMMAND COLLEGE



DEPARTMENT OF THE NAVY
 NAVAL WAR COLLEGE
 NEWPORT, RHODE ISLAND 02841-5010

6 October 1986

Mrs. Roberta Emerson
 Executive Director
 Volunteers in Newport Education
 Newport School Department
 Mary Street
 Newport, Rhode Island 02840

899-7845

Dear Mrs. Emerson:

I am responding to your letter of September 10, 1986 in which you asked for our help in having the international officers assigned to the Naval Command College participate in the VINE program.

I can now provide you with the volunteers and their home telephone numbers. As was done last year, I would like you or the teacher involved to communicate directly with the officers to determine a suitable time for their presentations.

For your information, the NCC will be away on trips on the following dates: 21 October 1986; 31 October-9 November 1986; 7-18 March 1987; 4-12 April 1987; 5 May 1987; 12-19 May 1987.

The officers who have volunteered are as follows:

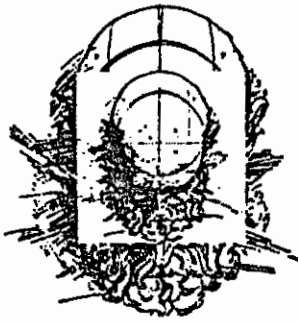
<u>Officer</u>	<u>Country</u>	<u>Telephone Nr.</u>
—CDR Alvar Carlos Rodriguez	Argentina	[REDACTED]
—CAPT Christopher John Oxenbould	Australia	
CAPT Roberto De Guimaraes Carvalho	Brazil (until Nov.)	
—CDR Risto Juhani Villikari & Mrs.	Finland	[REDACTED]
—CDR Hugues O. Falcon De Longevialle	France	
CAPT Kavanur Madapusi Soundara Rajan	India	
—CDR Pietro Rizzo	Italy	
—CAPT Toru Ishikawa	Japan	[REDACTED]
—CDR Tan, See Ming	Malaysia	
CAPT Joaquim Manuel Barreiros Espadinha Galo	Portugal	[REDACTED]
—LCOL Kwek Siew Jin	Singapore	
CAPT Gabriel PORTAL Anton	Spain	
—Scottish Au Pair	United Kingdom	

I hope that this works out as well as it did last year.

Sincerely,

Douglas B. Quelch
 DOUGLAS B. QUELCH
 Commander, U.S. Navy
 Academic Coordinator
 Naval Command College





Salve Regina
The Newport College
Newport, Rhode Island 02840
401-847-6650

October 31, 1986

Capt. Wright H. Ellis
Director, Naval Command College
U.S. Naval War College
Newport, R.I. 02840

Dear Captain Ellis:

On Thursday evening, October 30th, three Naval Command College students, Capt. Roberto DeGuimaraes Carvalho, Capt. Jose M. Ruiz and Cdr. Alvar Rodriquez, participated as volunteer panel members and "guest experts" in an area study of Latin America in my political geography course at Salve Regina College.

Their participation and first hand knowledge of the regional politico-geographic issues of importance to their countries made an important contribution to the evening's proceedings. All of us who heard them speak were impressed by their grasp of these issues and by their interest and enthusiasm in participation in the panel discussion. I learned a lot from them, and I know my students did.

Please convey my sincerest thanks and good wishes to these three officers for their willingness to participate in my class and for the very real contribution they made to its success. I also want to thank you for your support in making this opportunity known to this year's NCC class.

Sincerely,

Heath Twichell, Ph.D.
Director
Trimester Graduate Program

HT:csc

Human Development
International Relations
Liberal Studies

Administration of Justice
General Management
Health Services Administration

Masters Programs

12 November 1986

MEMORANDUM FOR CAPTAIN JOSE M. RUIZ, MN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Pedraza's ltr of 31 OCT 86

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander of the Mexican Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

WRIGHT B. ALLIS
Captain, U.S. Navy
Director, Naval Command College



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

12 January 1987

MEMORANDUM FOR CAPTAIN JOSEPH LEVY, ISRAEL

Via: Director, Naval Command College

Subj: GUEST LECTURE

1. I wish to thank you most sincerely for your presentation on Wednesday, 7 January 1987, 1:30-3:00 pm, before the students in WE-136, Contemporary Middle Eastern Problems. Your talk was outstanding and the poise and professionalism you demonstrated, in responding to a number of very difficult questions, were most impressive. I am delighted that a senior member of Israel's armed forces was able to talk to this class.
2. You were extremely frank with the audience in presenting your views on a wide ranging number of subjects and the students are most grateful to you for providing these insights into the character and attitudes of your people and the policies of your Government.
3. I also wish to compliment you on your preparation for this class visit. Your talk was extremely well organized and the slides you showed were all excellent. It is obvious that you were very conscientious in preparing yourself for last Wednesday afternoon. My only regret is that the session was not long enough. You had a lot to say that was important and the students benefitted enormously from your remarks.
4. I regret you and Nurit were not available for lunch before the class. I hope you both can be my guests for a luncheon downtown very soon.
5. My thanks again for a superior session.

Respectfully,


Robert D. Hicks
Professor



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

23 February 1987

MEMORANDUM

From: Academic Coordinator, NCC
To: Director, NCC

Subj: LIST OF SPEAKERS - OUTSIDE ACTIVITIES

1. CAPT Rajan - Casco Bay Navy League	November 1986
2. CDR De Longevialle - Quidnecum Club	December 1986
3. CDR DeLeon - Quidnecum Club	December 1986
4. CAPT Oxenbould	
5. CDR Conley	
6. CDR Conley - Groton Submariners' Assn.	January 1987
7. LTCOL Kwek - Portsmouth Rotary Club	February 1987
8. CDR Quelch - Chaplain's School	February 1987
9. CAPT Mallillin - Council for International Visitors - Foreign Policy Assn. Great Decisions Issues	March 1987

List of Participants

1. CDR Rodriguez - Salve Regina Political Geography Course	February 1987
2. CAPT Oxenbould	October 1986
3. CAPT Carvalho	February 1987
4. CAPT Zeitoun	February 1987
5. CAPT Rajan	October 1986
	January 1987
6. COL Haryono	February 1987
7. CAPT Levy	February 1987
8. CAPT Ishikawa	February 1987
9. CDR Tan	January 1987
	February 1987
10. CAPT Osunmakinde	January 1987

All class members, except Canada, Nigeria, Peru, Turkey and U.S., have attended and/or participated in IWC panels.

Very respectfully,


DOUGLAS B. QUELCH

① Soviet Maritime Strategy - A Submarine
crisis appraisal

② Impact of Technologic Change upon Naval
Policy

③ Submarine case revisited - USNI

26 February 1987

MEMORANDUM

From: Director, Naval Command College
To: Public Affairs Officer

Subj: OUTSIDE SPEAKING ACTIVITY BY NAVAL COMMAND COLLEGE PERSONNEL

Ref: (a) NAVWARCOLINST 5720.1E dtd 3 Feb 87

1. The following is submitted in response to reference (a). Advance notice of such speaking engagements will be provided in the future.

a. Public Speaking.

CDR Daniel Conley - Association of the World Wars	Sep 86
CAPT K.M.S. Rajan - Casco Bay Navy League, Brunswick, ME	Nov 86
CDR R.O. Falcon de Longevialle - Quindecim Club	Dec 86
CDR Jorge S. De Leon Pinallos - Quindecim Club	Dec 86
CAPT Christopher J. Oxenbould - Association of the World Wars	Jan 87
CDR Daniel Conley - Groton Submariners' Assn., Groton, CT	an 87
LTCOL Kwak Siew Jin - Portsmouth Rotary Club	Feb 87
CAPT Francis T. Mallillin - Council for International Visitors - Foreign Policy Assn. Great Decisions Issues	Mar 87

b. Speakers at Military Units/Academic Institutions.

Salve Regina Political
Geography Course

CAPT Christopher J. Oxenbould	" "	Oct 86
CAPT K.M.S. Rajan	" "	Oct 86
	" "	Jan 87
CDR Tan, See Ming	" "	Jan 87
CAPT Dele J. Osunmakinde	" "	Jan 87
CDR Alver C. Rodriguez	" "	Feb 87
CAPT Roberto de Guimaraes Carvalho	" "	Feb 87
CAPT Ezzat Abdalla Zeitoun	" "	Feb 87
COL Maryono Hardjosoemarto	" "	Feb 87
CAPT Joseph Levy	" "	Feb 87
CAPT Toru Ishikawa	" "	Feb 87
CDR Tan, See Ming	" "	Feb 87
CDR Douglas B. Quelch	Chaplains School	Feb 87
CAPT Wright H. Ellis	International OCS	
	Graduation	1 Apr 87

WRIGHT H. ELLIS

Copy to:
Dean of Academics

Sheffield School
Grade III

March 6, 1987

Dear Sir,

Thank you for allowing Commander
and Mrs. Jan to speak to the two
third grades at Sheffield School.

The students learned much about
Malaysia from our guests. The slides
they showed were beautiful!

The entire presentation was a
valuable learning experience for
our students! The entire third
grade desired to visit Malaysia!

Thank you again!

Sincerely,
(Mrs.) Elsa Lendrum
- Third Grade Teacher -
Sheffield School



28 March 1987

Captain Wright H. Ellis, USN
Naval Command College
Naval War College
Newport, RI 02840

Dear Wright,

The CIV recently concluded its annual "Great Decisions - 1987" series with a discussion on the revolution in the Philippines. We are grateful for the assistance provided by Captain Francis Mallillin, PN, who provided the group with his observations on the revolution and answered many questions about a wide variety of subjects ranging from the history of the Philippines to what we might expect in the future.

Captain Mallillin presented a vast amount of information in a concise, easy to understand manner, which enabled the group to gain a valuable insight into events leading to the revolution. We are indeed grateful to him for taking his time to join us and to provide a highly successful conclusion to the discussion series.

Please convey our thanks to Captain Mallillin and our best wishes for the future.

Sincerely,

A handwritten signature in dark ink, appearing to read "Bob", written in a cursive style.

ROBERT E. FLEMING
President

31 March 1987

From: Lieutenant Colonel Frederick Zilian, Jr., U.S. Army
To: Commander James Dickson, Canadian Forces, Naval Command College
Via: Director, Naval Command College

Subj: LETTER OF APPRECIATION

1. The students in my NATO elective wholeheartedly agreed that the presentations from the international officers were the highlight of the course. Thank you so much for taking the time to speak to us on Canadian security policy and for enriching our knowledge of your country.

2. I hope you enjoy the remainder of your year here with us, and I wish you the very best of luck in your future career.

Warm regards,


FREDERICK ZILIAN, JR.
Lieutenant Colonel
U.S. Army

20 April 1987

FIRST ENDORSEMENT on LTCOL Zilian, Jr.'s memo of 31 Mar 87

From: Director, Naval Command College
To: Commander James Dickson, Canadian Forces

1. Delivered. Well done and thank you for your excellent contribution to an important Naval War College program.

WRIGHT H. ELLIS
Captain, U. S. Navy

2 April 1987

MEMORANDUM FOR COMMANDER TAN, SEE MING, RMN

Subj: LETTER OF APPRECIATION

Encls: (1) Mrs. Elsa Lendrum's ltr of 6 Mar 87

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your and Rosalin's participation in our End-of-Course letter to the Chief of Naval Staff, Malaysian Navy.
2. Please accept my thanks and appreciation to you and Rosalin for your generous presentation on Malaysia to the two third grade classes at Sheffield School.

WRIGHT H. ELLIS
Captain, U.S. Navy
Director, Naval Command College

20 April 1987

MEMORANDUM FOR CAPTAIN FRANCIS MALLILLIN, PN

Subj: LETTER OF APPRECIATION

Encl: (1) Pres., CIV ltr of 26 Mar 87

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation is our End-of-Course letter to the Flag Officer in Command, Philippine Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

WRIGHT H. ELLIS
Captain, U.S. Navy
Director, Naval Command College

29 April 1987

CDR QUELCH _____

Retain. At

Dear Cdr Janssen,

On behalf of the NAVOPS faculty, I would like to thank you for your presentation entitled "Whiskey on the Rocks". Not only was it a superb lecture, it also provided excellent insights into shallow water submarine operations and implications of operating in that part of the world. I'm sure that everyone who attended will be able to apply many lessons learned to strategy and planning considerations in our core curriculum.

I would like to apologize for our late arrival and possible disruption to the lecture. We had just completed another lecture session and were inadvertently detained. It is hard to "sandwich" all the opportunities into the day. The faculty felt the session was extremely valuable and were most impressed with your willingness to field the questions which were, of necessity, quite sensitive.

Again, thank you for the lecture. We are indebted to you for taking time to give us a unique perspective on "real world" maritime operations.

Sincerely,

J. C. Hodel
Capt USN

CC:
NCC-Capt Ellis
Professor Holman
Captain Somes

PRIZE ESSAYS

NAVAL COMMAND COLLEGE

NAVAL WAR COLLEGE

NEWPORT, RHODE ISLAND 02841-5010

Conley
Albert
President

Tanner
Albert

12 June 1987

FROM DIRECTOR, NAVAL COMMAND COLLEGE

MEMORANDUM FOR CDR QUELCH

End-of-Course letter CDR MONSALVE
Wade Matthews' elective, "Latin America
from a U.S. Policy Perspective" - Voluntarily
wrote paper addressing the question, "How
does Latin America compare with other
areas of the world, in importance, to the USA?
Explain Why....." Only NCC student to
write a paper. Substantive answer. Well
researched. Cogent argument. Solid
academic effort.

Phonecon from Wade Matthews.
R/ [Signature]

NR NAVAL CONTROL OF SHIPPING OFFICE ARGENTINA 502
US Naval & Marine Corps Reserve Center
Fort Schuyler
The Bronx, New York 10465-4196

FH: CDR
COLOMBO
TO: CAP.
KIRKPATRICK

Ser 0920
14 September 1987

From: Commanding Officer

To: President, U.S. Naval War College
Newport, RI 02841
ATTN: CDR BAUER, Reserve Affairs

Subj: SUPPORT FOR TRAINING, 3 OCT 87

Ref: (a) Telcon NCSO 502's CDR(S) MURPHY (914)285-3027/
NWC's CDR BAUER (401)841-3068 (A/V 948-), 14 SEP 87
(b) Meeting NCSO 502's CDR(S) MURPHY/
Argentine Naval Attache RADM FERRER, 23 APR 87
(c) Meeting NCSO 502's CDR(S) MURPHY/
Argentine Navy's CDR COLOMBO, 27 JUL 87
(d) Meeting NCSO 502's CDR(S) MURPHY/
NWC's CDR BAUER, 31 JUL 87

1. As discussed in reference (a), it is requested that the US Naval War College provide Room 135 in Connolly Hall for use by Naval Control of Shipping Office ARGENTINA 502 from 0730 through 1700 on Sunday, 4 October 1987.
2. NCSO ARGENTINA 502 mobilizes to Buenos Aires and Bahia Blanca in Argentina. NCSO ARGENTINA 502 has also provided Naval Control of Shipping support to various war games at the Naval War College, including SALAMIS '86 and the STRATEGY APPLICATION bi-lateral game with Argentina sponsored by OP-06 in April 1987.
3. NCSO ARGENTINA 502 received area briefings from CAPT Rodriguez of the Argentine Navy and from CDR Yriart of the US Naval Reserve at the Naval War College during 1986.
4. At a meeting with the Argentine Naval Attache, RADM Jorge Ferrer, during the bi-lateral war game with Argentina (reference (b)), the suggestion of the Commanding Officer of NCSO ARGENTINA 502, CAPT Robert Anathan, was accepted, to continue a close working relationship between the Argentine Navy and NCSO ARGENTINA 502, the only US Naval Reserve unit which has mobilization to Argentina as a mission.
5. Specifically, RADM Ferrer agreed that the next Argentine Naval Officer in residence at the Naval War College, CDR Jorge Colombo, should be available to brief NCSO ARGENTINA 502 during October 1987. This has been discussed with CDR Colombo (reference (c)).

14 September 1987

6. A separate area/threat briefing is being arranged with LCDR William Byrne, USNR-R of Naval Intelligence.
7. The complete roster (including security clearances) will be forwarded to the Naval War College Reserve Affairs Office under separate cover.

William A. Murphy
 WILLIAM A. MURPHY
 by direction.

Copy to: RADM Jorge Ferrer
 Argentine Naval Attache
 c/o Argentine Naval Commission
 630 Indiana Ave., N.W.
 Washington, D.C. 20004

CDR Jorge Colombo ✓
 Argentine Navy
 U.S. Naval War College
 Newport, Rhode Island 02840

YOUR KINDNESS IN BRIEFING OUR UNIT IS
 VERY MUCH APPRECIATED BY ALL.

I HAVE ASKED CDR BAUER (RESERVE AFFAIRS # 3068)
 TO HAVE BOTH SLIDE PROJECTOR AND VUE-GRAPH
 AVAILABLE.

WE DESIRE TO LEARN WHATEVER YOU AND
 THE ARGENTINE NAVY THINK WE SHOULD
 LEARN TO MAKE US BETTER PREPARED
 FOR OUR MISSION IN ARGENTINA.

HOW MUCH TIME WOULD YOU LIKE? 90 MIN.?
 2 HRS? 1 HR?

WHAT TIME OF DAY WILL BE MOST CONVENIENT
 FOR YOU? UNLESS OTHERWISE DIRECTED WE SHALL
 ASSUME 1330-1500. WE WILL CHECK WITH CDR. BAUER.

v/r
M



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

28 September 1987

MEMORANDUM FOR CAPTAIN ADEL HUSSEIN MOHAMED HEGAB, EGYPTIAN NAVY

Via: Director, Naval Command College

Subj: GUEST LECTURE

1. I wish to thank you most sincerely for your presentation on Wednesday, 23 September 1987, before the students in FE-136, Contemporary Middle Eastern Problems. Your talk was outstanding and the poise and professionalism you demonstrated, in responding to a number of very difficult questions, were most impressive. I am delighted that a senior member of Egypt's armed forces was able to talk to this class.

2. You were extremely gracious in presenting your views on a number of important issues confronting Egypt and the Middle East today. You also demonstrated considerable knowledge of the political and economic as well as the military considerations involved in these matters.

3. I also wish to compliment you on your preparation for this class visit and you covered all of the topics we had previously discussed in a very competent manner. My only regret is that the session was not long enough. You had a lot to say that was important and the students benefitted enormously from your remarks.

4. Pauline and I were very pleased that you and Amani were able to join us for lunch. I also wish to thank you for the handouts on Islam that you so courteously provided to the class. They will be very helpful to the students during the remaining weeks of this course.

5. My thanks once again.

Respectfully,

Robert D. Hicks
Professor

#1
13 October 1987

FIRST ENDORSEMENT ON PROF HICKS' memo dtd 28 Sep 1987

From: Director, Naval Command College
To: Captain Yedidyah Ya'Ari, Israel Defense Force
Subj: GUEST LECTURE

1. Forwarded with pleasure.
2. I have retained a copy for my files and will ensure mention of your participation in your End-of-Course letter to the Commander, Israel Defense Forces Navy.
3. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. DAVID KIRKPATRICK



DEPUTY FOR EDUCATION
MARINE CORPS DEVELOPMENT AND EDUCATION COMMAND
QUANTICO, VIRGINIA 22134-5050
15 December 1987

Dear Admiral Ferrer,

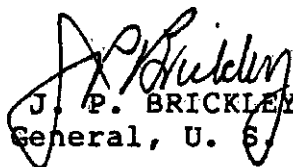
On behalf of the officers and faculty of the Command and Staff College, please convey my sincere appreciation to Mr. Guillermo Hunt, Commander Jorge Colombo, and Commander Hector Skare for their contribution to our study of the 1982 Malvinas Conflict on 3 December 1987. The knowledge and professionalism of these gentlemen was largely responsible for the success of the day.

Commander Colombo's formal presentation was extremely well prepared and delivered. His knowledge not only of the Malvinas Conflict, but of his country and of regional and world affairs gained for him the admiration and respect of all who were present. Likewise, Commander Skare and Mr. Hunt were most effective during the afternoon seminars in conveying greater understanding of the causes and effects of this conflict in our hemisphere.

I would also like to express my appreciation to Commander Skare for his efforts in coordinating the appearance of your representatives at the symposium. His courteous and cooperative manner made it a pleasure for our faculty to work with him.

Once again, thank you for this most significant contribution to the academic year. The success of any educational process depends on the willingness of those who have knowledge to share it with those who need it. You may be proud of Commander Colombo, Commander Skare, and Mr. Hunt, as their appearance here reflected great credit on themselves and on the people of Argentina.

Very respectfully,



J. P. BRICKLEY

Brigadier General, U. S. Marine Corps

Rear Admiral Jorge O. Ferrer
Embassy of Argentina
630 Indiana Avenue, N.W.
Washington, D.C. 20040

IWC PANELS

NAVAL COMMAND COLLEGE

CLASS OF 1987 1ST TRIMESTER

IWC 2ND TRIMESTER

Country	Rank	Name	Signature	Start Date	End Date	Start Date	End Date	Notes
ARGENTINA	B	CDR Rodriguez	*	0845-1015 26 SEP	YES	1030-1200 9 FEB TU	YES	LATIN
AUSTRALIA	T	CAPT Oxenbould	*	1445-1615 22 SEP	YES	1515-1630 13 NOV	YES	1515-1630 5 FEB T YES IO
BRAZIL	A	CAPT Carvalho	*	0845-1015 26 SEP	YES	1445-1615 19 NOV	YES	
CANADA		CDR Dickson				1330-1500 24 NOV	NO	
COLOMBIA	B	CDR Monsalve				1445-1615 19 NOV	YES	1030-1200 9 FEB TU YES LATIN
DENMARK	T	CDR (S.G.) Bagge	*	1440-1630 29 SEP	YES	1330-1500 24 NOV	YES	1330-1500 18 FEB W YES NATO
DOM. REP.	B	CAPT Vargas				1445-1615 19 NOV	YES	
EGYPT	W	CDR Zeitoun	*	1415-1530 18 SEP	YES	1315-1440 12 NOV	YES	1430-1530 W 4 FEB MID
FINLAND	T	CDR (S.G.) Villikari				1330-1500 24 NOV	YES	
FRANCE	T	CDR Falcon de Longevaille	*	1440-1630 29 SEP	YES	1330-1500 24 NOV	YES	1330-1500 18 FEB YES NATO
GERMANY	T	CDR Kubalek	*	1440-1630 29 SEP	YES	1330-1500 24 NOV	YES	1330-1500 18 FEB YES NATO
GUATEMALA	B	CDR De Leon Pinillos	*	0845-1015 26 SEP	YES			1030-1200 9 FEB TU YES LATIN
INDIA	T	CAPT Rajan				1515-1630 13 NOV	YES	1515-1630 5 FEB YES IO
INDONESIA	W	CDR Haryono						1515-1630 5 FEB YES IO
ISRAEL	W	CAPT Levy	*	1300-1400 18 SEP	YES	1415-1515 12 NOV	YES	1330-1430 W 4 FEB YES MID
ITALY	W	CDR Rizzo				1330-1500 24 NOV	YES	
JAPAN		CDR Ishikawa	*	1445-1615 22 SEP	YES	1445-1615 18 NOV	YES	1445-1615 9 FEB A YES PAC
KOREA		CDR Chung						1445-1615 9 FEB M YES PAC
MALAYSIA		CDR Tan				1445-1615 18 NOV	YES	1445-1615 9 FEB M YES PAC
MEXICO	B	CAPT Ruiz	*	0845-1015 26 SEP	YES	1445-1615 19 NOV	YES	
NIGERIA		CAPT Osunmakinde						
PAKISTAN	W	CAPT Naqvi				1515-1630 13 NOV	YES	1515-1630 5 FEB YES IO
PERU	B	CAPT Garcia						1030-1200 9 FEB TU YES LATIN
PHILIPPINES		CAPT Mallillin	*	1445-1615 22 SEP	YES	1445-1615 18 NOV	YES	1445-1615 9 FEB M YES PAC

NAVAL COMMAND COLLEGE

CLASS OF 1987

PORTUGAL	T. CAPT Galo		1330-1500 24 NOV	YES	
SAUDI ARABIA	- CDR Al-Wagdani *	1415-1530 18 SEP	1315-1400 12 NOV	YES	1430-1530 9 FEB W YES MID
SINGAPORE	LTCOL Kwek *	1445-1615 22 SEP		YES	1445-1615 9 FEB A YES PAC
SPAIN	W CAPT Portal		1330-1500 24 NOV	YES	
SWEDEN	- CDR Jansson		1330-1500 24 NOV	YES	
THAILAND	CAPT Keyanon		1445-1615 18 NOV	YES	
TURKEY	- CAPT Dilberoglu		1330-1500 24 NOV	YES NO	
UNITED KINGDOM	T. CDR Conley *	1440-1630 29 SEP	1330-1500 24 NOV	YES	1330-1500 18 FEB W YES NATO
UNITED STATES	CAPT Kirkpatrick		1330-1500 24 NOV	NO	

NAVAL COMMAND COLLEGE

CLASS OF 1987

		Ros	BRU	NYC	Pho	Cam	Phl	Den	ISA	SAN	DACT	FRAN	NOR	S	ST	NEW	ORLAND
PORTUGAL	CAPT Galo																
SAUDI ARABIA	CDR Al-Wagdani	X	X	X	X	X	X	DID NOT GO					X	X	X	X	
SINGAPORE	LTCOL Kwek	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
SPAIN	CAPT Portal																
SWEDEN	CDR Jansson	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
THAILAND	CAPT Keyanon																
TURKEY	CAPT Dilberoglu																
UNITED KINGDOM	CDR Conley	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
UNITED STATES	CAPT Kirkpatrick																
	CDR SOUTHERN	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
	CDR Quetch	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
	CDR Smith	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
	Capt. Ellis	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
	LTCOL MAGNUSON																XX
	Col BASHANT																XX
	Col SANDERSON																XX
	LTCOL HAGUE																XX
	CDR SONNET																XX
	Capt Rahn	_____															

NAVAL COMMAND COLLEGE
CLASS OF 1987

NCC
Volley Ball
TEAM

Commander Alvar Carlos RODRIGUEZ, Argentine Navy
Captain Christopher John OXENBOULD, Royal Australian Navy
Captain Roberto de GUIMARAES CARVALHO, Brazilian Navy
Commander James DICKSON, Canadian Forces
Commander Pedro MONSALVE Angarita, Colombian Navy
Commander (s.g.) Asger Gunnar BAGGE, Royal Danish Navy
Captain Ivan A. VARGAS-Cespedes, Dominican Navy
Captain Ezzat Abdalla ZEITOUN, Egyptian Navy
Commander (s.g.) Risto Juhani VILLIKARI, Finnish Navy
Commander Hugues Olivier FALCON de LONGEVIALLE, French Navy
Commander (s.g.) Ruediger Werner KUBALEK, Federal German Navy
Commander Jorge Salvador DE LEON Pinillos, Guatemalan Navy
Captain Kavanur Madapusi Soundara RAJAN, Indian Navy
Colonel HARYONO Hardjosoemarto, Indonesian Navy
Captain Joseph LEVY, Israeli Defense Force
Commander Pietro RIZZO, Italian Navy
Captain Toru ISHIKAWA, Japan Maritime Self Defense Force
Commander CHUNG, Byung Doo, Republic of Korea Navy
Commander TAN, See Ming, Royal Malaysian Navy
Captain Jose M. RUIZ Alcantara, Mexican Navy
Captain Dele Johnson OSUNMAKINDE, Nigerian Navy
Captain Saiyed Tauquir Husain NAQVI, Pakistan Navy
Captain Jose GARCIA Valdivieso, Peruvian Navy
Captain Francis Torralba MALLILLIN, Philippine Navy
Captain Joaquim Manuel Barreiros Espadinha GALO, Portuguese Navy
Commander Dakheelallah Ahmed AL-WAGDANI, Royal Saudi Naval Forces
Lieutenant Colonel KWEK Siew Jin, Republic of Singapore Navy
Captain Gabriel PORTAL Anton, Spanish Navy
Commander Carl Nils-Ove JANSSON, Royal Swedish Navy
Captain Satirapan KEYANON, Royal Thai Navy
Captain Baykan DILBEROGLU, Turkish Navy
Commander Daniel CONLEY, Royal Navy
Captain H. David KIRKPATRICK, United States Navy

NAVAL COMMAND COLLEGE STAFF

Captain Wright H. Ellis, USN, Director
Commander Douglas B. Quelch, USN, Academic Coordinator
Commander Philip A. Smith, USN, Operations Officer
Lieutenant Commander Leeta G. Griffin, USN, Alumni Affairs/Admin Officer
BU2 John M. Saultanian, USN, Operations Assistant

AUGMENTEES

Colonel Michael C. Sanderson, USA
Commander Brian C. Sonner, USCG
Captain Donald F. Rahn, USN
Lieutenant Colonel Michael W. Hagee, USMC
Colonel Ronald W. Bashant, USAF

Jose,

Your presentation on Friday was well done, and you're ending couldn't have been more enjoyable!

You provided your classmates with an excellent introduction to Peruvian history, culture, national interests, economics and relations with your regional neighbors. Your slide presentation was particularly helpful in giving a visual feel for the sharp geographical contrasts of coastal plains, high mountains and tropical jungle. That made the insurgency problem easier to understand.

Your english was clear and easy to understand. That has also been the case in seminar discussions where your active participation is appreciated. Your knowledge of South American affairs will be of considerable value to the seminar as we go on with force planning.

I'm sorry we ran a bit short of time. I always worry about keeping the wives waiting for lunch! Again, thank you.

Chuck
Chuck

FRANCE recognized
by IWC class 86-4
(as-DU) for participation
in NATO panel.
Spain - spoke at *Gaydet*
meal

Dear Admiral Hudson,

A highly productive academic year was completed on 20 June 1986 with graduation ceremonies for the thirty-eight international students in our Naval Command College. Officers who complete this rigorous resident curriculum are considered to have attained a professional military education essentially equivalent to an academic master's degree. Your representative, Commander John Henry McCaffrie, was a member of this select group of naval officers who successfully concluded their course of studies. He distinguished himself and reflected great credit upon his service and his country by his superior performance.

The Naval Command College curriculum is academically rigorous, requiring extensive individual study, written essays and research papers and oral presentations. The instruction is conducted primarily in small seminar groups comprised of selected senior military officers from all of the U.S. Services, civilian officials from several government agencies, and other international officers. This method of instruction requires much individual effort and intellectual activity in order to gain the broad and comprehensive understanding of the subject material necessary to participate in seminar discussions. I personally observed Commander McCaffrie demonstrate his keen intellect and ability to articulate clearly his thoughts and opinions on a wide range of subjects throughout the year. His serious application to his studies and active participation in seminars enhanced the value of our course for all the students.

Commander McCaffrie also participated in a series of war gaming exercises which support the Maritime Operations portion of the curriculum. He applied his knowledge and understanding of military planning and naval operations in sophisticated combat simulations and crisis management scenarios up to and including the employment of multi-national forces.

Coupled to this demanding schedule was an optional program of elective studies. Commander McCaffrie selected the subjects "The Soviet Union," "Foundations of Moral Obligation" and a "Directed Research" as his elective options and successfully completed their academic requirements.

In addition, Commander McCaffrie submitted a prize essay entry, the result of his elective directed research. He was also a class officer, serving as the head of the "Student Gaities" committee. During the annual senior service college competition, known as the Carlisle Olympics, Commander McCaffrie was a double medal winner. He actively participated in volunteer regional panels, both within the college and in the civilian community. In fact, Commander McCaffrie was commended for his participation in such a panel at Salve Regina College.

Commander McCaffrie was a superb representative of his country and his naval service. He expressed great loyalty and love for his country, earning the respect of his fellow classmates for his demonstrated patriotism. His social presence, and that of his charming

wife, Chris, greatly enhanced the international community of the Naval War College and the local area. Commander McCaffrie demonstrated the degree of mature judgement and competence that clearly indicate potential for continued promotion and assignment to positions of increased authority and responsibility.

It is with great pleasure that I place Commander McCaffrie's name on the rolls of the many distinguished graduates of the Naval Command College. His achievements in Newport were many, and his contributions to international understanding and cooperation were most significant.

Sincerely,

RONALD F. MARRYOTT

Rear Admiral, U. S. Navy

Vice Admiral Michael W. Hudson, AO
Chief of Naval Staff, Australia

c/o USDAO

← American Embassy

APO San Francisco 95404-5000

S. Angles

Dear Admiral Hudson,

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In addition, Commander McCaffrie submitted a prize essay entry, the result of his elective directed research. He was also a class officer, serving as the head of the "Student Gaities" committee. During the annual senior service college competition, known as the Carlisle Olympics, Commander McCaffrie was a double medal winner. He actively participated in volunteer regional panels, both within the college and in the civilian community. In fact, Commander McCaffrie was commended for his participation in such a panel at Salve Regina College.

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ARGENTINE EMBASSY
NAVAL ATTACHE OFFICE
630 INDIANA AVE., N. W.
WASHINGTON, D. C. 20004

January 21, 1988

CAPTAIN DAVID H. KIRKPATRICK
DIRECTOR
NAVAL COMMAND COLLEGE
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841

Dear Captain,

The purpose of this letter is to request that the contents of the enclosed copy of the letter from the Deputy for Education, Marine Corps in Quantico, be transmitted to Commander JORGE COLOMBO.

Thank you for the attention given to this request.



HECTOR A. SKARE
Commander
Assistant Naval Attaché

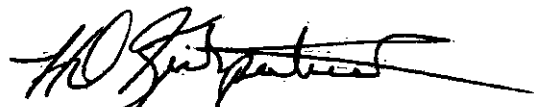
29 January 1988

ENDORSEMENT

From: Director, Naval Command College
To: Commander Jorge L. Colombo, Argentine Navy

Subj: Letter of Appreciation

1. Forwarded, with pleasure.



H. D. KIRKPATRICK
Captain, U.S. Navy

G. L. PAVLIK
Commander(re)
First Coast Guard District
408 Atlantic Ave.
Boston, MA 02210-2209

26 January 1988

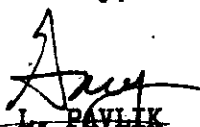
CDR Jorge Luis Colombo
71 Tuckerman Ave.
Middletown, RI 02840

George
Dear ~~CDR Colombo~~:

As you requested, I have taken an informal poll of about twenty officers who attended your lecture. To a man, they were impressed with your frank appraisal of the strategic implications of Malvenas/Falkland War. Worthy of special notice was their appreciation of your comparisons of Argentine/British/United States positions. Several also volunteered that although using overhead projections of a speech is usually not a good practice, it helped to eliminate any misunderstandings that could have been caused by language/accents. In all, I would not recommend that you change anything in your program for U.S. audiences, given that you have enough time for the entire presentation.

Thank you for taking the time to speak to us. It was a subject our association membership needed to hear about.

Sincerely,


~~G. L. PAVLIK~~
Commander, U.S. Coast Guard

P.S. I'll drop your tape off with Jay this weekend



Salve Regina
The Newport College
Newport, Rhode Island 02840
401-847-6650

February 3, 1988

CAPT David Kirkpatrick
Director, Naval Command College
U.S. Naval War College
Newport, Rhode Island 02840

Dear Captain Kirkpatrick:

On Thursday evening, January 28th, three Naval Command College students, CAPT Kandanbakkan V. Bharathan, CDR Hla Min and CDR Mohammad Bin Nik, participated as volunteer panel members and "guest experts" in an area study of Southeast/Southwest Asia in my political geography course at Salve Regina College.

Their participation and first hand knowledge of the regional politico-geographic issues of importance to their countries made an important contribution to the evening's proceedings. All of us who heard them speak were impressed by their grasp of these issues and by their interest and enthusiasm in participation in the panel discussion. I learned a lot from them, and I know my students did.

Please convey my sincerest thanks and good wishes to CAPT Bharathan, CDR Hla Min, and CDR Mohammad for their willingness to participate in my class and for the very real contribution they made to its success. I also want to thank you for your support in making this opportunity known to this year's NCC class.

Sincerely,

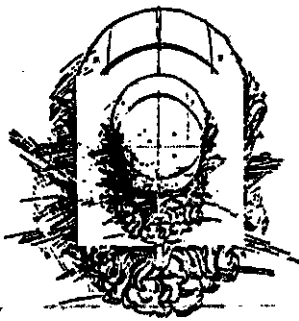
Heath Twichell, Ph.D.
Director
Trimester Graduate Program

HT:dad

Human Development
International Relations
Liberal Studies

Administration of Justice
General Management
Health Services Administration

Masters Programs



Salve Regina
The Newport College
Newport, Rhode Island 02840
401-847-6650

February 12, 1988

Human Development
International Relations
Liberal Studies

Administration of Justice
General Management
Health Services Administration

Masters Programs

CAPT David Kirkpatrick
Director, Naval Command College
U.S. Naval War College
Newport, Rhode Island 02840

Dear Captain Kirkpatrick:

On Thursday evening, February 11th, a Naval Command College student, CDR Jorge L. Columbo, participated as a volunteer panel member and "guest expert" in an area study of Latin America in my political geography course at Salve Regina College.

His participation and first hand knowledge of the regional politico-geographic issues of importance to his country made an important contribution to the evening's proceedings. All of us who heard him speak were impressed by his grasp of these issues and by his interest and enthusiasm in participation in the panel discussion. I learned a lot from him, and I know my students did.

Please convey my sincerest thanks and good wishes to CDR Columbo for his willingness to participate in my class and for the very real contribution he made to its success. I also want to thank you for your support in making this opportunity known to this year's NCC class.

Sincerely,

Heath Twichell, Ph.D.
Director
Trimester Graduate Program

HT:dad

17 February 1988

MEMORANDUM FOR COMMANDER JORGE L. COLOMBO, AN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 3 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Chief of Staff, Argentine Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

R. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

17 February 1988

MEMORANDUM FOR COMMANDER MOHAMMAD BIN NIK, RMN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 3 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Chief of Naval Staff, Malaysia.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

17 February 1988

MEMORANDUM FOR CAPTAIN KANDAMBAKKAN V. BHARATHAN, IN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 3 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Chief of Naval Staff, India.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

17 February 1968

MEMORANDUM FOR COMMANDER HLA HIN, BN

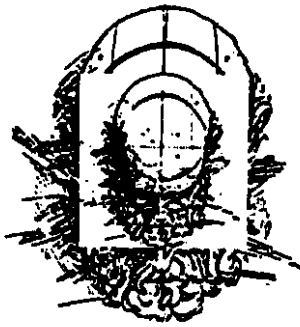
Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 3 Feb 68

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Vice Chief of Staff, Burmese Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College



Salve Regina
 The Newport College
 Newport, Rhode Island 02840
 401-847-6650

February 19, 1988

CAPT David Kirkpatrick
 Director, Naval Command College
 U.S. Naval War College
 Newport, Rhode Island 02840

Dear Captain Kirkpatrick:

On Thursday evening, February 18th, three Naval Command College students, CAPT Adel Hegab, CAPT Yedidia Ya'ari, and CDR Fabio Ghia, participated as volunteer panel members and "guest experts" in an area study of the Middle East and North Africa in my political geography course at Salve Regina College.

Their participation and first hand knowledge of the regional politico-geographic issues of importance to their countries made an important contribution to the evening's proceedings. All of us who heard them speak were impressed by their grasp of these issues and by their interest and enthusiasm in participation in the panel discussion. I learned a lot from them, and I know my students did.

Please convey my sincerest thanks and good wishes to CAPT Hegab, CAPT Ya'ari, and CDR Ghia for their willingness to participate in my class and for the very real contribution they made to its success. I also want to thank you for your support in making this opportunity known to this year's NCC class.

Sincerely,

Heath Twichell, Ph.D.
 Director
 Trimester Graduate Program

HT:dad

Human Development
 International Relations
 Liberal Studies

Administration of Justice
 General Management
 Health Services Administration

Masters Programs

25 February 1988.

MEMORANDUM FOR CAPTAIN ADEL HEGAB, EN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 19 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander in Chief, Egyptian Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

25 February 1988

MEMORANDUM FOR CAPTAIN YEDIDIA YA'ARI, IDF

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr of 19 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander, Israeli Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

25 February 1988

MEMORANDUM FOR COMMANDER FABIO GHIA, IN

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Heath Twichell ltr. of 19 Feb 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Chief of Staff, Italian Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

April 20, 1988

To: Director, Naval Command College
From: Head, Naval Command College

Subj: Visit of CDR Jose Jimenez-Rojer to Salve Regina
International Relations 561 class, April 19, 1988.

(1) I want to thank CDR Jimenez-Rojer for taking the time out of his busy schedule to attend my class on Contemporary Problems in Latin America last evening. His analysis of the current political and economic situation in Venezuela was most enlightening. I know the students enjoyed his presentation.

Please convey my appreciation and thanks to him.

Respectfully,

A handwritten signature in cursive script that reads "Evelyn M. Cherpak".

Evelyn M. Cherpak

20 April 1988

Commander Senior Grade Wilfried G. Stallman, FRGN
Naval Command College
Naval War College
Newport, RI 02841

Dear Commander Stallman,

Please accept my sincere thanks for your translation of Differ
enzierende Abschreckung. Your effort allowed me to see nuances
which I had completely missed and thereby contributed substantially
to preparation for my discussion in Europe next month.

I look forward to an opportunity to return what I regard as a
significant favor.

Sincerely,

MS
MICHAEL A. FRENEY, Ph.D.
Secretary of the Navy
Senior Research Fellow

Copy to: Director, NCC ✓

H/

22 April 1988

MEMORANDUM FOR COMMANDER JOSE MALLANA RODRIGUEZ, CGN

Subj: LETTER OF APPRECIATION

Encl: (1) Head, Naval Historical Collection ltr of 20 Apr 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commandant, Colombian Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

H/P
22 April 1988

MEMORANDUM FOR COMMANDER JOSE JIMENEZ ROJER, VN

Subj: LETTER OF APPRECIATION

Encl: (1) Head, Naval Historical Collection ltr of 20 Apr 88

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander General of the Venezuelan Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

11 August 1988

MEMORANDUM FOR CAPTAIN RONY IKAR, ISRAELI DEFENSE FORCE

Subj: Guest Lecture

1. By way of introduction, my name is Professor Bob Hicks and I teach Elective 136, Contemporary Middle Eastern Problems, during this trimester.
 2. I would like to invite you to talk to my students as a guest lecturer during the month of September 1988 for 1½ hours. During the first 45 minutes, I would be very pleased to have you talk on the following five subjects:
 - a. The coming national elections within Israel.
 - b. The Palestinian uprising.
 - c. The Egyptian-Israeli peace treaty.
 - d. Impact of the Iraq-Iran war upon Israel.
 - e. United States policy in the Middle East--what are its strengths? what are its weaknesses?
- During the remaining 45 minutes, I would be honored to have you answer questions from the students.
3. Last Tuesday evening I talked to Commodore "Musli" Ashur in Washington D.C. and he said he would be talking to you in the next day or so. He is a dear friend and he said he would tell you a little bit about me and my course.
 4. I also urge you to talk to CDR Doug Quelch in NCC about this invitation. He also is very familiar with my course.
 5. Musli gave me your home phone number and I will take the liberty of calling you this weekend to discuss this invitation in more detail. In view of the Egyptian-Israeli peace treaty, I am also anxious to have Captain Nour El-Din Ismail Negm from NCC talk to my class.
 6. I am hopeful that a convenient date in September, either on Wednesday or Thursday afternoon, can be arranged. I am aware of your pending trip to New York 13-17 September and I assure you I will not suggest a date that will interfere with it.
 7. I look forward to meeting you in person very soon. During the last



10 years, it has been a real pleasure to meet the NCC officers from Israel and have them talk to my Middle East class.

Sincerely,



Robert D. Hicks
Professor



- 401-841-2236
A/V 948-2236

Ser R686-88 (323-dp)
30 September 1988

Lt. Col. Franklin E. Van Kappen
Oude Arnhemse Bovenweg 6
3941 XM Doorn (U)
The Netherlands

Dear Colonel Van Kappen,

I am happy to notify you that your manuscript, "Strategic and Operational Force Level Issues in the Nato Military Area from a European Perspective," has been selected for publication in the Naval War College Review.

Within the next several weeks we will schedule your article for a forthcoming issue and forward to you an edited hard copy for review.

Thank you for your interest in our journal and please advise me should there be answers or assistance I may provide for you.

Sincerely,

Patricia A. Sweeney
Associate Editor
Naval War College Review

cc: Cdr. D. Quelch
Academic Coordinator, NCC



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

3 October 1988

MEMORANDUM FOR CAPTAIN RONY IKAR, ISRAELI DEFENSE FORCE

Via: Director, Naval Command College

Subj: GUEST LECTURE

1. I wish to thank you most sincerely for your presentation on Wednesday, 28 September 1988, before the students in FE-136, Contemporary Middle Eastern Problems. Your talk was outstanding and the poise and professionalism you demonstrated, in responding to a number of very difficult questions, were most impressive. I am delighted that a senior member of Israel's armed forces was able to talk to this class.
2. You were extremely frank with the audience in presenting your views on a wide ranging number of subjects and the students are most grateful to you for providing these insights and opinions with respect to the character and attitudes of your people and the policies of your Government.
3. I also wish to compliment you on your preparation for this class visit. The framework that you used for your comments was very sound and you covered all the topics we had previously discussed in a very competent manner. My only regret is that the session was not long enough. You had a lot to say that was important and the students benefitted enormously from your remarks.
4. My thanks once again.

Respectfully,

Robert D. Hicks
Professor

12 October 1988

FIRST ENDORSEMENT ON PROF RICKS' memo dtd 3 Oct 1988

From: Director, Naval Command College
To: Captain Rony Ikar, Israeli Defense Force
Subj: GUEST LECTURE

1. Forwarded with pleasure.
2. I have retained a copy for my files and will ensure mention of your participation in your End-of-Course letter to the Commander, Israel Defense Force.
3. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

3 October 1988

MEMORANDUM FOR CAPTAIN NOUR EL-DIN ISMAIL NEGM, EGYPTIAN NAVY

Via: Director, Naval Command College

Subj: GUEST LECTURE

1. I wish to thank you most sincerely for your presentation on Wednesday, 28 September 1988, before the students in FE-136, Contemporary Middle Eastern Problems. Your talk was outstanding and the poise and professionalism you demonstrated in responding to a number of very difficult questions, were most impressive. I am delighted that a senior member of Egypt's armed forces was able to talk to this class.

2. You were extremely gracious in presenting your views on a number of important issues confronting Egypt and the Middle East today. You also demonstrated considerable knowledge of the political and economic as well as the military considerations involved in these matters.

3. I also wish to compliment you on your preparation for this class visit and you covered all of the topics we had previously discussed in a most competent manner. My only regret is that the session was not long enough. You had a lot to say that was important and the students benefitted enormously from your remarks.

4. My thanks once again.

Respectfully,

Robert D. Hicks
Professor

1 November 1988

MEMO

From: Cdr Coty Keller, FE 237

To : Dr. Rich Megargee, Electives Coordinator

Subj: Kudos


1. The contributions of two students to the new "Decision Tools and Techniques" elective are worthy of special notice.

Capt Edgar Romero, Columbian Navy: Edgar was a key participant in every single seminar. He repeatedly used the decision aids taught in the course and applied them insightfully to the defense related case problems. In addition to "shining" every week, Edgar gave a lecture, and moderated the seminar for the "gaming and simulation" session. He has that knack of making the complex seem simple, and he shared his skills with all the people in the seminar. Edgar's contributions, as a member of the elective seminar, clearly helped us meet the course objectives.

LTC Walter "Scott" Tulloch, USA. Scott's contributions were especially meaningful because he is a layman when it comes to ops analysis techniques. Scott went out of his way to take aboard every detail, and master every aspect, of each of the decision aids covered in the course. On numerous occasions, Scott was the one who could successfully explain the mechanics of a procedure to a "lost" seminar mate. Typically, he scored the only perfect score on the final exam. Often, Scott would create, and solve, additional cases and problems to demonstrate to classmates how to apply the tools of the course. This type of enthusiasm, and the valuable examples Scott made, really helped all of us in the elective.

Very respectfully,

Coty

Copy to:
Director, NCC 
Dean of Students

National Security
Decision Making Department,
Naval War College
1 November 1988

Captain H.D. Kirkpatrick
Director, Naval Command College
Naval War College
Newport, RI 02840

Re: Captain Edgar Romero, Columbian Navy

Dear Captain Kirkpatrick:


I have just had the pleasure of teaching a new elective, "Decision Tools and Techniques." Captain Edgar Romero's participation in this course was truly remarkable.

Edgar was a key participant in every single seminar. He repeatedly used the decision aids taught in the course and applied them insightfully to the defense related case problems. In addition to "shining" every week, Edgar gave a lecture, and moderated the seminar for the "gaming and simulation" session. He has that knack of making the complex seem simple, and he shared his skills with all the people in the seminar. Edgar's contributions, as a member of the elective seminar, clearly helped us meet the course objectives. Captain Romero volunteered all these things, over and above the course requirements.

Of course, Edgar excelled in the required portions of the course. He scored a 100 % average on the exams and submitted an outstanding "A" quality paper on the use of simulation in decision making. Had a grade been assigned, Captain Romero would have received an "A+".

You can see that the pleasure I enjoyed in this elective course was, in no small way, due to Captain Edgar Romero.

Sincerely,


William C. Keller
Commander, U.S. Navy
Professor of Management

Copy to:
Captain Edgar Romero

H-1
14 November 1988

MEMORANDUM FOR CAPTAIN EDGAR ROMERO VASQUEZ, COLOMBIAN NAVY

Subj: LETTER OF APPRECIATION

Encl: (1) CDR William C. Keller, USN, ltr of 1 Nov 88
(2) CDR Coty Keller, USN, ltr of 1 Nov 88

1. Enclosures (1) and (2) are forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander of the Colombian Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

Memo

03 JAN 89

From: CDR Kirby
To: NSDM: Prof Lloyd

Subj: RO-NSDM 89: NCC SEMINARS

1. I met with CDR Quelch this morning and set up the 'Enrichment Seminars' we discussed.
2. The first is scheduled for Thursday, 26 January 1515 to 1645. The topic is North South Economic Relations and will include NCC officers from Argentina, Brazil, Colombia, Mexico and Nigeria. I will also ask Captain Colombo (Argentina) if he would like to join the group. COL Stan Pratt has agreed to serve as moderator for the Seminar.
3. The second seminar is scheduled for Monday, 30 January 1515-1645. The topic is NATO/European Affairs. Panel members are to be determined in the near future. I hope to have Prof. Chuck Bartlett serve as moderator. I will talk to him when he returns from D.C.

Copy to: NCC CDR Quelch
COL Pratt

26 JAN

(-) NIGERIA Y
(T) COLOMBIA Y
(W) BRAZIL Y
(T) MEXICO Y
(W) ARGENTINA Y
COLOMBO Y

30 JAN

SWEDEN (T) YES
DENMARK (T) YES
FRANCE (T) YES
GERMANY (W) YES
GREECE (T) YES
ITALY (W) YES
PORTUGAL (T) YES
SPAIN (T) YES
TURKEY -
UK (W) YES



**NAVAL WAR COLLEGE
MEMORANDUM**

DATE: 14 Feb '89

FROM: Bob Hicks

TO: Captain Kirkpatrick & Commander Quelch

1. FYI.
2. Both Nour and Rony shared this session. As you will note, however, I have refrained from mentioning "the other officer" in both letters.
3. I did so for this reason. I have found from past experience that some of these officers like to make their superiors at home aware of such letters while they are students at NCC. The impact of such letters is probably more impressive if "the other officer" is not mentioned.

Vr,

Bob Hicks



SALVE REGINA - THE NEWPORT COLLEGE

Ochre Point Avenue
Newport, Rhode Island 02840-4192

(401) 847-6650

14 February 1989

Captain Howard D. Kirkpatrick, USN
Director, Naval Command College
Naval War College
Newport, Rhode Island 02840

Dear Captain Kirkpatrick:

I wish to make you aware that Captain Nour El-Din Ismail Negm very graciously made himself available to speak to my graduate class at Salve Regina-The Newport College on Wednesday evening, 8 February, 1989. The class is entitled, "The Middle East." The session was 3½ hours long. Nour talked for about an hour on the important issues facing the Middle East and then responded to questions and participated in discussion thereafter.

His knowledge of on-going issues was most impressive. He also responded quite thoroughly to a wide ranging number of questions from the students and myself. His visit was absolutely superior in all respects.

Captain Negm demonstrated exceptional professionalism and poise in what he had to say. In addition, he proved to be an outstanding ambassador of good will to this country on behalf of Egypt.

It has been a real pleasure for me and my wife to have become friends with Nour and his wife this year. We wish them continued success upon their return to Egypt this summer.

Sincerely,

Robert D. Hicks
Professor



SALVE REGINA - THE NEWPORT COLLEGE
Ochre Point Avenue
Newport, Rhode Island 02840-4192

(401) 847-6650

14 February 1989

Captain Howard D. Kirkpatrick, USN
Director, Naval Command College
Naval War College
Newport, Rhode Island 02840

Dear Captain Kirkpatrick:

I wish to make you aware that Captain Rony Ikar very graciously made himself available to speak to my graduate class at Salve Regina-The Newport College on Wednesday evening, 8 February, 1989. The class is entitled, "The Middle East." The session was 3½ hours long. Rony talked for about an hour on the important issues facing the Middle East and then responded to questions and participated in discussion thereafter.

His knowledge of on-going issues was most impressive. He also responded quite thoroughly to a wide ranging number of questions from the students and myself. His visit was absolutely superior in all respects.

Captain Ikar demonstrated exceptional professionalism and poise in what he had to say. In addition, he proved to be an outstanding ambassador of good will to this country on behalf of Israel.

It has been a real pleasure for me and my wife to have become friends with Rony and his wife this year. We wish them continued success upon their return to Israel this summer.

Sincerely,

Robert D. Hicks
Professor



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

FEB 17 1989

Professor Joseline Milburn
Political Science Department
Washburn Hall
University of Rhode Island
Kingston, Rhode Island 02881

Dear Joseline:

Confirming our recent telephone conversation, the following officers have accepted your invitation to participate in a panel discussion on the subject of international development on April 6, 1989.

Captain Jubrila Ayinla - Nigerian Navy
Commander Seydou Bangaly - Senegalese Navy

We will plan to arrive about 10:30 a.m. on April 6, 1989 and join you for lunch. I will plan to introduce each officer who will provide a brief background of his educational and military experience. I will stop at the URI visitors check-in location for parking instructions. My Rhode Island registration is #3899203. The vehicle will be a Brown Buick Station Wagon, Rhode Island License #AE-610.

Looking forward to our visit.

Sincerely,

PHILIP A. SMITH
Commander, U.S. Navy
Operations Officer
Naval Command College

Blind copy to:
CDR Quelch

H1

22 February 1989

MEMORANDUM FOR CAPTAIN HOUR EL-DIN ISMAIL NEGM, EGYPTIAN NAVY

Subj: LETTER OF APPRECIATION

Encl: (1) Prof. Robert D. Hicks' ltr of 14 February 89

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander in Chief of the Egyptian Navy.
2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

22 February 1989

MEMORANDUM FOR CAPTAIN RONY IKAR, ISRAELI DEFENSE FORCE

Subj: LETTER OF APPRECIATION

Encl: (1) Prof. Robert D. Hicks' ltr of 14 Feb 89

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander, Israel Naval Forces.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

**NEWPORT CHAPTER
U. S. NAVAL ACADEMY ALUMNI ASSOCIATION**

117 Indian Avenue
Portsmouth, RI, 02871
April 6, 1989

Commander T. J. Scott, RAN
4 Barclay Square
Newport, RI, 02840

Dear Tim,

Thank you very much for your outstanding presentation to the Naval Academy Alumni Association, Newport Chapter, on Tuesday evening, March 28, 1989. You represented your nation ably and humorously in your prepared remarks, then fielded the questions cleanly. Your presence among us was even more appreciated when we learned that the evening was one of the precious few that your sons were in Newport with you and your wife during their school holiday.

As you discussed your experience in your NCC year thus far, I could not help but feel considerable nostalgia for my days on NCC Staff. Those were great years, and we made life-long friendships. I am confident you and your wife are doing the same among your classmates.

Again, we thank you for your contribution to international understanding and to our program for the year. We wish you and your family a continued good stay in this country, and many happy and productive years after you leave our presence. If there should occur ways in which the Naval Academy Alumni Association, or I, might be of help to you during the remainder of your time in Newport, you have but to ask.

With best wishes.

Sincerely,

Kenneth H. Lyons,
Captain, U.S.N. (Ret), President

cc: Capt. H. David Kirkpatrick, USN ←
Director, Naval Command College,
Naval War College
Newport, R. I., 02840

Date: April, 24 of 1989.-

NAVWARCOLINST 1650.16A
~~By FAX ONLY X1000X~~

AWARD APPLICATION

FROM: Cpt. JULIO ENEAS GROSSO, Naval Command College,
(NONRESIDENT STUDENTS INCLUDE ADDRESS AND THE NONRESIDENT PROGRAM IN WHICH ENROLLED)

TO: Cpt. E.G. WYLIE, Dean of Academics,
(THE INDIVIDUAL SPECIFIED IN THE APPLICABLE AWARD ENCLOSURE)

SUBJ: President's Award Prize Essay Contest
(AWARD COMPETITION FOR WHICH APPLYING)

1. I WISH TO PARTICIPATE IN THE SUBJECT COMPETITION.

2. THE FOLLOWING IS A BRIEF OUTLINE OF MY TOPIC. During the course in the NWC, I found some conceptual differences between how strategy is perceived. Not pretending to be original in that issue, I present some line of thought that is not alien to the Americans authors. In some extent it had being followed by the faculty, but taking a more methodological and less historical approach, in my view, the problem is better showed and understood. Both perspectives are complementary, an interdisciplinary approach is mandatory today and a great deal of abstraction is needed to understand. I try to relate strategy in general with the level of the Operational Art in particular. Strategy is defined as a praxiology of the interdependent rationality, in a situation of conflict. Social and cognitive psychology are involved and the Operational Art is considered the interface between the politics and the military during the process of reaching to ends. Language is taken as a key factor to understand and make strategy.

3. MY FACULTY ADVISOR IS Cdr. Douglas B. Quelch,
(IF APPLICABLE)


(SIGNATURE)

NOTE: IF MAILED, ADDRESS THIS APPLICATION TO THE INDIVIDUAL SPECIFIED IN THE APPLICABLE AWARD ENCLOSURE AT THE U.S. NAVAL WAR COLLEGE, NEWPORT, RHODE ISLAND, 02841-5010.

ENCL (1)

Date April, 24 of 1989.-

AWARD APPLICATION

FROM Cpt. JULIO ENEAS GROSSO. Naval Command College.
(NONRESIDENT STUDENTS INCLUDE ADDRESS AND THE NONRESIDENT PROGRAM IN WHICH ENROLLED)

TO Cpt. E.G. WYLIE. Dean of Academics
(THE INDIVIDUAL SPECIFIED IN THE APPLICABLE AWARD ENCLOSURE)

SUBJ: Admiral Richard G. Colbert Memorial Prize.
(AWARD COMPETITION FOR WHICH APPLYING)

1. I WISH TO PARTICIPATE IN THE SUBJECT COMPETITION.

2. THE FOLLOWING IS A BRIEF OUTLINE OF MY TOPIC. The Commission On Integrated Long Term Strategy recommends through the report "Discriminate Deterrence", how to protect US and Third World interests. Six propositions condense the advice of the commission.

During the Strategy and Policy trimester I made the base of this paper, answering the question to obtain the premises behind these recommendations and evaluating whether or not they were correct. I also extended these premises and answered the last question proposing some courses of action to establish a better U.S. Third World Strategy .

The core of my advice is an approach less ambitious, with a particularized strategy towards each country. Also I see the need of allies nowadays as more evident and some efforts must be made to go to the causes instead to the effects. An educational process, at least addressed to the leaderships, must be essayed to lessen the differences in perceptions, promote the understanding and get closer to peace.

3. MY FACULTY ADVISOR IS Cnel. USMC Stanley Pratt and Prof. R.F. PAJAK/
(IF APPLICABLE)


(SIGNATURE)

NOTE: IF MAILED, ADDRESS THIS APPLICATION TO THE INDIVIDUAL SPECIFIED IN THE APPLICABLE AWARD ENCLOSURE AT THE U.S. NAVAL WAR COLLEGE, NEWPORT, RHODE ISLAND, 02841-5010.

ENCL (1)



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

May 2, 1989

Captain Howard D. Kirkpatrick
Director
Naval Command College
Newport, RI 02841

Dear Captain Kirkpatrick: .

Please convey my thanks and appreciation to Captain Edgar Romero Vasquez of the Colombian Navy for his fine presentation on Colombia's democracy which he gave to my class in Contemporary Problems in Latin America at Salve Regina College on April 25. The students found his comments most instructive and enlightening.

Most Sincerely,

Evelyn M. Cherpak
Head, Naval Historical
Collection

EMC:ams

4 May 1989

MEMORANDUM FOR CAPTAIN EDGAR ROMERO VASQUEZ, COLOMBIAN NAVY

Subj: LETTER OF APPRECIATION

Encl: (1) Dr. Cherpak's ltr of 2 May 89

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Commander of the Colombian Navy.

2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H.D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College



18 May 1989

Dear Captain Takeda,

This is to express my appreciation for your acceptance of Officer Candidate School's invitation for you to serve as guest of honor and reviewing officer for the weekly Pass-in-Review Friday, 26 May. This Pass-in-Review ceremony will commemorate the 1905 Battle of the Japan Sea, one of the greatest naval victories of history, and is intended to help bring a greater appreciation for naval history on the part of the officer candidates.

The ceremony will take place at 1530 in Building 1801 on the NETC base. An escort officer will meet you at the War College at 1500 and bring you to the building for a briefing prior to the ceremony. The uniform is Service Dress White or equivalent. We would be honored if your wife could attend the ceremony as well. Additionally, Lieutenant Commander Kawamura of the Naval Staff College and his wife have been invited, as have the JMSDF students at International Surface Warfare Officer School.

I look forward to seeing you the twenty-sixth and to your participation in our Pass-in-Review ceremony.

Sincerely,

A handwritten signature in dark ink, appearing to read "D. C. Brown".

DAVID C. BROWN
Captain, U.S. Navy
Director, Officer Candidate School

Captain Naoki Takeda, JMSDF
Naval Command College
Naval War College, Newport





DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

May 24, 1989

Captain Howard D. Kirkpatrick
Director
Naval Command College
Newport, RI 02841

Dear Captain Kirkpatrick:

Please convey my thanks and appreciation to Captain Alfredo Alexandres for his fine presentation on Mexico which he gave to my class in Contemporary Latin American Problems at Salve Regina College last night. Both the students and I found his comments most enlightening and instructive.

I appreciate his willingness to share his time and knowledge with us.

Sincerely,

Evelyn M. Cherpak
Head, Naval Historical
Collection

EMC:ams



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

MAY 24 1989

MEMORANDUM

From: Academic Coordinator, Naval Command College
To: Naval Command College Officers

Subj: END OF COURSE LETTER

1. One of my responsibilities is to prepare the end of course letter, signed by RADM Kurth, which is sent to your Chief of Naval Operations, or equivalent.
2. I want to include mention of special participation in activities outside of the Naval Command College.
3. If you have spoken to a special group or given a presentation to a local school, Salve Regina class, etc., please note these items on this paper and return it to me no later than Thursday, 1 June 1989. Also, include anything else you consider noteworthy.

Thanks,

DOUGLAS B. QUELCH



VINE
Volunteers in Newport Education

May 30, 1989

Roberta Emerson
Executive Director

OFFICERS

Evelyn Carroll
Chairman
Lorna Lewis
Financial Chairman

Dear International Officers/Naval War College, Newport, R.I. :

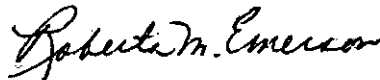
Volunteers in Newport Education, Inc., wishes to thank you for your help in educating the children of Newport Schools. Your participation in the international speakers program in the schools enables the children to learn about the world around them and the countries first-hand. Your presentations brought a whole new world alive to them, and helped them to understand more about the world in which we live.

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Charles Edward Pratt, P.E.
Retired

Again, thank you for sharing your world with ours.

Sincerely,



Roberta M. Emerson, Exec. Dir. V.I.N.E.
c/o Newport Admin. Bldg.
437 Broadway
Newport, R. I. 02840



VINE

Volunteers in Newport Education

May 30, 1989

Roberta Emerson
Executive Director

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Lorna Lewis
Financial Chairman

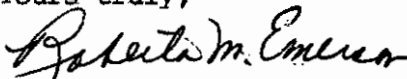
Cdr. Douglas B. Quelch
U. S. Navy
Naval Command College
Newport, R. I. 02841

Dear Cdr. Quelch:

Listed below are the names and countries of those who participated in our speakers program this year. We hope that each of the speakers can have a letter of thanks from our organization and have included them in the packet, hoping that you can distribute them.

We are so grateful for your help in providing this opportunity to our students and hope that we may again continue the program in the fall, 1989. Thank you so much.

Yours truly,



Roberta M. Emerson, Dir.

Cdr. Julio Grosso - Argentina
Cdr. Timothy Scott - Australia
Cdr. Barry Sparkes - Canada
Cdr. Christian Penillard - France
Capt. Karl Kelle - Germany
Capt. Ruben Labre - Philippines
Cdr. Robert Stevens - United Kingdom

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Charles Edward Pratt, P.E.
Retired

31 May 1989

MEMORANDUM FOR CAPTAIN ALFREDO ALEXANDRES, MEXICAN NAVY

Subj: LETTER OF APPRECIATION

Encl: (1) Evelyn Cherpak ltr of 24 May 89

1. Enclosure (1) is forwarded for your personal records. I have retained a copy for my files and will ensure mention of your participation in our End-of-Course letter to the Chief of Naval Operations, Mexican Navy.
2. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

H. D. KIRKPATRICK
Captain, U.S. Navy
Director, Naval Command College

Chr Zuehl

4950
Sor BA/2411
24 July 1989

From: President, Naval War College
To: Office of Defense Cooperation, Denmark
Subj: END OF COURSE LETTER ON 1988 GRADUATE OF THE U.S. NAVAL
WAR COLLEGE
Ref: (a) Telecon between CDR Riis-Hansen, RDN and CDR D.B.
Queich, NCC, 26 May 89
(b) Pres., NAVWARCOL ltr Ser 1770 dtd 12 Sep 88
Encl: (1) Copy of reference (b)

1. Enclosure (1) is forwarded upon the request of CDR Bjoern Riis-Hansen, RDN (ref (a)). Upon checking his personnel records, he reported that a copy of ref (b) was not in his record and had not been received by the Inspector General of the Royal Danish Navy. Request attached copy be forwarded and delivered to the Inspector General for the inclusion in CDR Riis-Hansen's record.

H. D. KIRKPATRICK
By direction



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

SER 1770
12 SEP 1988

From: President, Naval War College
To: Office of Defense Cooperation, Denmark

Subj: END OF COURSE LETTER ON 1988 GRADUATE OF THE U.S. NAVAL WAR COLLEGE

1. This letter forwards the end of course letter on Commander Bjoern Helweg Riis-Hansen, RDN, for delivery to Rear Admiral Mogens M. Telling, Inspector General of the Royal Danish Navy. Commander Riis-Hansen is a graduate of the Naval Command College, the senior international college of the U.S. Naval War College.
2. A copy of the end of course letter is included for your background information and records.

H. D. KIRKPATRICK
By direction



PRESIDENT OF THE NAVAL WAR COLLEGE
Newport, Rhode Island
02841-5010

12 SEP 1988

Dear Admiral Telling,

A highly productive academic year was completed on 17 June 1988 with graduation ceremonies for the 38 international students in the Naval Command College. Officers who complete this rigorous resident curriculum have attained a professional military education essentially equivalent to an academic master's degree. Your representative, Commander Bjoern Helweg Riis-Hansen, was a member of this select group of naval officers who successfully concluded their course of studies. He distinguished himself by his superior performance which reflected great credit upon his service and his country.

The Naval Command College curriculum is academically rigorous, requiring extensive individual study, written essays and research papers and oral presentations. The instruction is conducted primarily in small seminar groups comprised of selected senior military officers from all of the U.S. services, civilian officials from several government agencies, and other international officers. This method of instruction requires much individual effort and intellectual activity so as to gain the broad and comprehensive understanding of the subject material necessary to participate in seminar discussions. I personally observed Commander Riis-Hansen demonstrate his keen intellect and ability to articulate clearly his thoughts and opinions on a wide range of subjects throughout the year. His serious application to his studies and active participation in seminars enhanced the value of the course for all the officer students.

Commander Riis-Hansen also participated in a series of war gaming exercises which form part of the International Maritime Operations curriculum. He applied his knowledge and understanding of military planning and naval operations in sophisticated combat simulations and crisis management scenarios up to and including the employment of multinational forces.

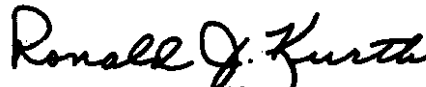
Coupled with this demanding schedule was an optional program of elective studies. Commander Riis-Hansen selected the subject "U.S. Foreign Policy in the Twentieth Century" as his elective option and successfully completed this course. In addition, Commander Riis-Hansen participated in the Naval Command College running program and actively took part in volunteer regional panels within the College.

Commander Riis-Hansen was a superb representative of his country and his naval service. His great loyalty for his country earned the respect of his fellow classmates. His social presence, and that of his charming wife, Mette, greatly enhanced the international community of the Naval War College and the local area. Commander Riis-Hansen demonstrated the degree of mature judgement and competence that clearly indicate potential for promotion to senior rank and assignment to positions of increased authority and responsibility.

It is with great pleasure that I place Commander Riis-Hansen on the rolls of the many distinguished graduates of the Naval Command College. His achievements in Newport were many, and his contributions to international understanding and cooperation were most significant.

With best wishes, and

Very respectfully,



RONALD J. KURTH
Rear Admiral, U.S. Navy


Rear Admiral Mogens M. Telling
Inspector General of the Royal Danish Navy
c/o Office of Defense Cooperation
APO New York 09170



NAVAL WAR COLLEGE
MEMORANDUM

DATE: 24 Oct 90

FROM: Bob Hicks

TO: Marv Rice 

The session went very well. David and Sarwat both did a real fine job.

Within the next week, I will be extending another invitation to talk to my winter trimester class.

Regards,





DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

24 October 1990

MEMORANDUM FOR CAPTAIN SARWAT YEHIA ABOU-HEIF, EGYPTIAN NAVAL FORCES

Via: Director, Naval Command College

Subj: Guest Lecture Visit

1. I wish to take this opportunity to thank you formally for your outstanding presentation to my students in FE-136, Contemporary Middle Eastern Problems, on Thursday, 18 October 1990, from 3:00-4:30 pm.

2. In a course of this nature, I consider it extremely important that the American officer students have the opportunity to hear the views of a senior member of Egypt's armed forces on the various issues confronting the Middle East at this time. Thanks to you and the Director, NCC, it was possible to have you talk to the class. I am extremely grateful to you for the time and effort you spent in preparation for this visit.

3. You were extremely poised in your presentation to the students and you demonstrated a high degree of professionalism in speaking as a member of Egypt's defense establishment. In addition to being a naval representative of your country, you also reflected considerable diplomatic skill as well.

4. The students also wish to express their deepest thanks and appreciation to you for this visit.

Respectfully,


Robert D. Hicks
Professor



DEPARTMENT OF THE NAVY
NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND 02841-5010

24 October 1990

MEMORANDUM FOR CAPTAIN DAVID BEN-BASHAT, ISRAELI DEFENSE FORCE

Via: Director, Naval Command College

Subj: Guest Lecture Visit

1. I wish to take this opportunity to thank you formally for your outstanding presentation to my students in FE-136, Contemporary Middle Eastern Problems, on Thursday, 18 October 1990, from 1:30-3:00 pm.
2. In a course of this nature, I consider it extremely important that the American officer students have the opportunity to hear the views of a senior member of Israel's Defense Force on the various issues confronting the Middle East at this time. Thanks to you and the Director, NCC, it was possible to have you talk to the class. I am extremely grateful to you for the time and effort you spent in preparation for this visit.
3. You were extremely poised in your presentation to the students and you demonstrated a high degree of professionalism in speaking as a member of Israel's defense establishment. In addition to being a naval representative of your country, you also reflected considerable diplomatic skill as well.
4. The students also wish to express their deepest thanks and appreciation to you for this visit.

Respectfully,

Robert D. Hicks
Professor

31 October 1990

FIRST ENDORSEMENT on Prof. Hick's ltr of 24 Oct 90

From: Director, Naval Command College
To: Captain David Ben-Bashat, Israeli Defense Force
Subj: GUEST LECTURE VISIT

1. Forwarded with pleasure.
2. I have retained a copy for my files and will ensure mention of your participation is included in your End-of-Course letter to the Commander of the Israeli Navy.
3. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

M. R. RICE

31 October 1990

FIRST ENDORSEMENT on Prof. Hick's ltr of 24 Oct 1990

From: Director, Naval Command College
To: Captain Sarwat Yehia Abou-Heif, Egyptian Navy
Subj: GUEST LECTURE VISIT

1. Forwarded with pleasure.
2. I have retained a copy for my files and will ensure mention of your participation is included in your End-of-Course letter to the Commander in Chief, Egyptian Navy.
3. Please accept my thanks and appreciation for your generous contribution of time and knowledge.

M. R. RICE

April 17, 1991

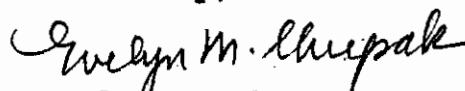
Captain Julio Saboya de Araujo Jorge
Brazilian Navy
Naval Command College
Naval War College
Newport, RI 02841-5010

Dear Captain Saboya:

Please accept my thanks and appreciation for taking time out of your busy schedule to speak about Brazil to my class in Contemporary Problems in Latin America at Salve Regina College last night. Both the students and I enjoyed your enthusiastic and knowledgeable lecture as well as the slides and accompanying narration.

Again, I appreciate your willingness to share your knowledge with us.

Sincerely,



Evelyn M. Cherpak
Adjunct Faculty
Salve Regina College

EMC:ams

cc: Director, Naval Command College

April 17, 1991

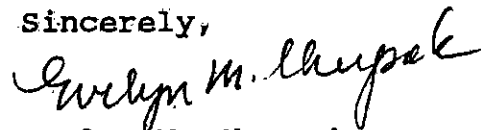
Captain Humberto Leon-Rabines, Peruvian Navy
Naval Command College
Naval War College
Newport, RI 02841-5010

Dear Captain Leon-Rabines:

I want to thank you for taking time out of your busy schedule to speak to my class in Contemporary Problems in Latin America at Salve Regina College last night on current political, economic and social conditions in Peru. Your lecture was informative, creative and stimulating, and I know the students learned much about your country as a result.

Again, I appreciate your willingness to share your knowledge with us.

Sincerely,



Evelyn M. Cherpak
Adjunct Faculty
Salve Regina College

EMC:ams

cc: Director, Naval Command College

April 17, 1991

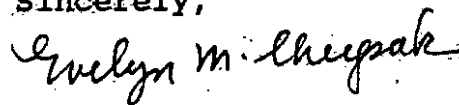
Captain Juan Borryo-Saavedra, Mexican Navy
Naval Command College
Naval War College
Newport, RI 02841-5010

Dear Captain Borryo:

Please accept my thanks and gratitude for taking time out of your busy schedule to speak about contemporary Mexico to my class in Contemporary Problems in Latin America at Salve Regina College last night. Both the students and I enjoyed your stimulating and informative remarks.

Again, I appreciate your willingness to share your knowledge with us.

Sincerely,



Evelyn M. Cherpak
Adjunct Faculty
Salve Regina College

EMC:ams

cc: Director, Naval Command College

April 17, 1991

Commander Virgilio Reyes Pinedo, Venezuelan Navy
Naval Command College
Naval War College
Newport, RI 02841-5010

Dear Commander Reyes Pinedo:

I want to express my gratitude to you for taking time out of your busy schedule to speak about Venezuela to my class in Contemporary Problems in Latin America at Salve Regina College last night. Both the students and I enjoyed your fine presentation which added so much to our knowledge of your country.

Again, I appreciate your willingness to share your knowledge with us.

Sincerely,

Evelyn M. Cherpak

Evelyn M. Cherpak
Adjunct Faculty
Salve Regina College

EMC:ams

cc: Director, Naval Command College

120 Roger Williams Ct.
Portsmouth, RI 02871
23 April 1991

Cdr. Kirk Scully, USN
Naval War College, Code H
Naval Command College
686 Cushing Road
Newport, RI 02840

Dear Cdr. Scully,

On behalf of the Portsmouth Rotary Club, I would like to request that Capt. Klaus Scholz, Federal German Navy, speak to our club on May 28, 1991. Capt. Scholz is not only a Portsmouth resident, but he is also a neighbor of mine. I believe he would be an excellent speaker, and I can assure you that he would be well received by the club. Over the years, we have had numerous speakers from among the many foreign officers attending the Naval Command College.

I have informally talked with Capt. Scholz, and he indicated that his schedule is open on that date. The club meets at Kals Restaurant on East Main Road in Portsmouth. Our Dinner Meeting starts at 6:30 p.m. Our club can make available any equipment required for presentation purposes.

I would like to thank you for making these fine officers available to address the local community. It certainly helps broaden cultural, economic and political understanding among presenter and audience alike.

The Portsmouth Rotary looks forward to Capt. Scholz's address. If you have any questions, you may contact me at 849-2913.

Sincerely yours,



Theodore T. Czech
Past President/Director

cc: Capt. Scholz
Roy Kirkpatrick, Vice President Portsmouth Rotary

2 May 1991

Mr. Theodore T. Czech
Portsmouth Rotary Club
120 Roger Williams Ct.
Portsmouth, RI 02871

Dear Mr. Czech:

Thank you for your letter dated 23 April 1991. I have talked to Captain Klaus Scholz, Federal German Navy, concerning your request for him to speak to the Portsmouth Rotary Club on May 28, 1991. He informs me that you have discussed the matter with him and that he is delighted to accept your invitation.

Please feel free to coordinate directly with Captain Scholz concerning the arrangements for his presentation.

Sincerely,

KIRK R. SCULLY
Commander, U.S. Navy
Academic Coordinator
Naval Command College

Copy to:
CAPT Scholz