

OUTLINE OF SPEECH

BY

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AT

ARMED FORCES STAFF COLLEGE

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RESPONSIBILITIES OF THE COMMANDER OF A JOINT OVERSEAS OPERATION

1. SELECTION OF A STAFF; AND OF SUBORDINATE T.F. COMDRS.

2. SELECTION OF THE OBJECTIVE.

(a) BY JCS.

(b) BY THEATER COMMANDER.

(c) RECOMMENDATIONS BY COMMANDERS OF OPERATION FORCES.

(d) EXAMPLES FROM CENTRAL PACIFIC OPERATIONS.

(1) ORIGINAL J.C.S. DIRECTIVE TO CINCPAC FOR MARSHALLS,
AND PROPOSALS AS METHODS FOR ACCOMPLISHMENT.

(2) GILBERTS OPERATION. CHANGE FROM NAURU TO MAKIN.

(3) MARSHALLS OPERATION.

(4) MARIANAS OPERATION.

(5) CHANGE IN INITIAL PHILIPPINE OPERATIONS BY ELIMINA-
TION OF MINDANAO AND YAP AND MOVEMENT DIRECT TO
LEYTE.

(6) SUBSTITUTION OF IWO JIMA - OKINAWA FOR FORMOSA.

3. PLANNING.

(a) RESPONSIBILITIES OF THEATER COMMANDER AND OPERATION
COMMANDER.

CINCPAC STAFF STUDY NOT MANDATORY.

LOGISTIC SUPPORT AND BASE DEVELOPMENT PLANS.

(b) STARTING POINT OF AMPHIBIOUS OPERATION PLANNING IS THE
PLAN OF C.G. LANDING FORCE FOR LANDINGS AND SUBSEQUENT
SCHEME OF MANEUVER ON SHORE, HIS ESTIMATES OF GUN FIRE
AND AIR SUPPORT REQUIRED.

- (c) BEST RESULTS OBTAINED IF ALL PRINCIPAL SUBORDINATES ARE ASSEMBLED, OR AT LEAST REPRESENTED BY RESPONSIBLE MEMBERS OF THEIR STAFFS, SO THAT PLANNING CAN GO ON SIMULTANEOUSLY BY ALL ECHELONS. NET RESULT TO BE OBTAINED IS BEST POSSIBLE OVERALL PLAN WITH EACH TASK FORCE CONTRIBUTING ITS SHARE -- NO HOLIDAYS, NO OVERLAPPING.
- (d) TIME AVAILABLE FOR PLANNING.
- (e) NECESSITY FOR CONTINUOUS AND UP-TO-DATE INTELLIGENCE.
- (f) PLANS MAY BE IN GREAT DETAIL UP TO TIME OF CONTACT WITH ENEMY, BUT AFTER THAT SHOULD BE FLEXIBLE AND PREPARED EITHER FOR SET-BACKS OR TO TAKE ADVANTAGE OF FAVORABLE BREAKS. MOVEMENT PLAN TO OBJECTIVE.
- (g) LOGISTIC PLANS.
FIXED BASES. ADVANCED BASES. MOBILE SUPPORT --
SERVRON 10, SERVRON 6.
- (h) SECURITY FOR JOINT EXPEDITIONARY FORCE AND LINES OF COMMUNICATION -- FROM FLEET ATTACK, AIR ATTACK, SUBMARINE ATTACK.
- (i) ISOLATION OF OBJECTIVE TO PREVENT RE-ENFORCEMENT.
EXAMPLES -- GUADALCANAL AND SOLOMONS; NEW GUINEA OBJECTIVES ISOLATED BY SEA AND JUNGLE; CENTRAL PACIFIC ISLANDS BY SEA; NORMANDY LANDINGS BY AIR ATTACK ON COMMUNICATIONS; PLANS FOR SOUTHERN KYUSHU.

4. DETAILS OF PLANNING FOR GILBERTS OPERATION.

- (a) WHEN, IN RELATION TO THE RECEIPT OF DIRECTIVES IN THE

THEATER AND ALSO IN RELATION TO THE TARGET DATE, WERE YOU DESIGNATED AS COMMANDER;

- (b) WHAT WERE THE INITIAL STEPS TAKEN BY YOU AND BY YOUR STAFF;
- (c) WHEN DID YOU FIRST CONFER WITH YOUR IMMEDIATE SUBORDINATE COMMANDERS; AND
- (d) AT WHAT TIME WERE YOUR INITIAL DECISIONS MADE AS A BASIS FOR DETAILED PLANNING?